



INVESTOR RELATIONS PRESENTATION

Q2 2020



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01

INDUSTRY HIGHLIGHTS¹

Industry Highlights – Q2 2020

Global Demand in Freefall

The global spread of COVID-19 pandemic has disrupted the world's economy. Governments' strategies have been focused to contain the spread of COVID-19 from restricting travels to closing public services and limiting industrial activity. Commodities have taken the hardest hit and Aluminium supply-chain is not an exception

- 🌐 World consumption down by 9% YoY
- 🌐 World ex-China has seen the largest-ever decline in Aluminium consumption [a drop of 28% YoY]
- 🌐 COVID-19 pandemic takes its toll on Aluminium demand in major markets: a drop of 35% in US, 30% in Europe & 22% in MENA
- 🌐 Chinese economy has been recovering from the pandemic-driven shutdown thanks to the government's stimulus measures which has led to 5% YoY growth in Aluminium demand [rebound in construction and auto sectors]

Industry Highlights – Q2 2020

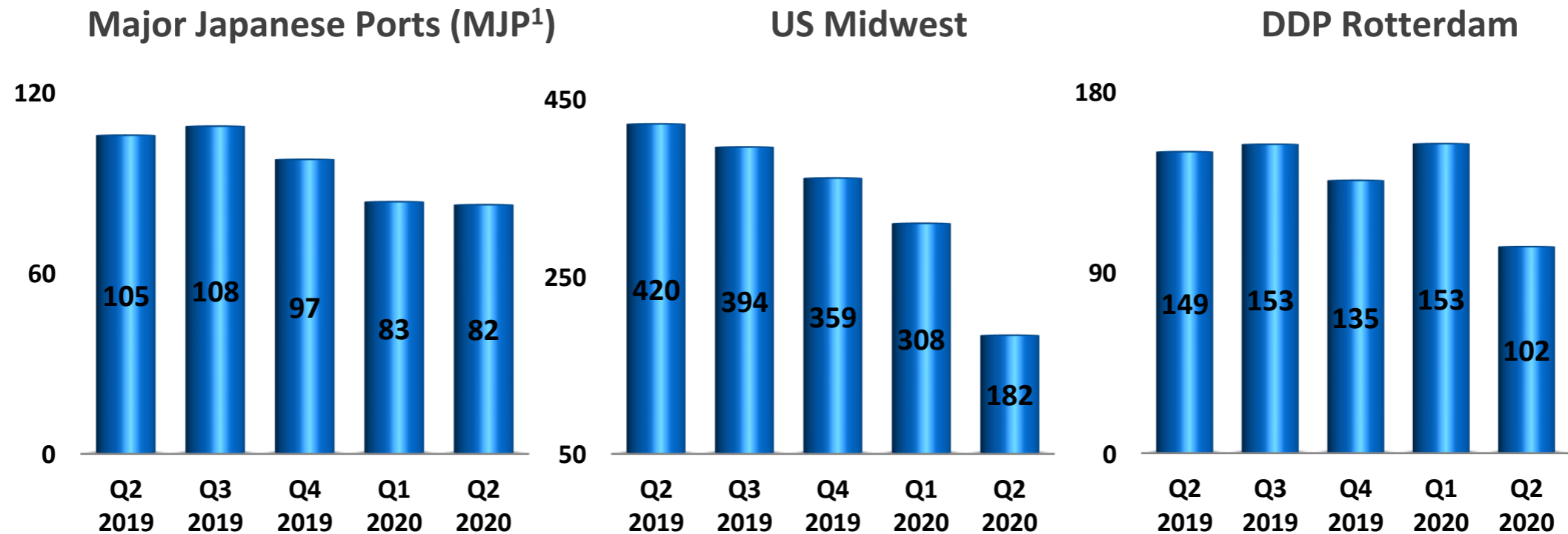
Global Production – Modest Growth at 1% YoY

- Primary Aluminium production in MENA up by 25% YoY owing to Alba's Line 6 production
- US manufacturing continues with production in North America up by 5% YoY
- Better SHFE¹ prices has led supply in China to grow by 2% YoY
- Europe supply down by 3% YoY due to COVID-19 disruptions to the Aluminium downstream
- World market in surplus with China (+445Kt) and (+1,622Kt) without China

Industry Highlights – Q2 2020

LME & Premium Prices Rally Down

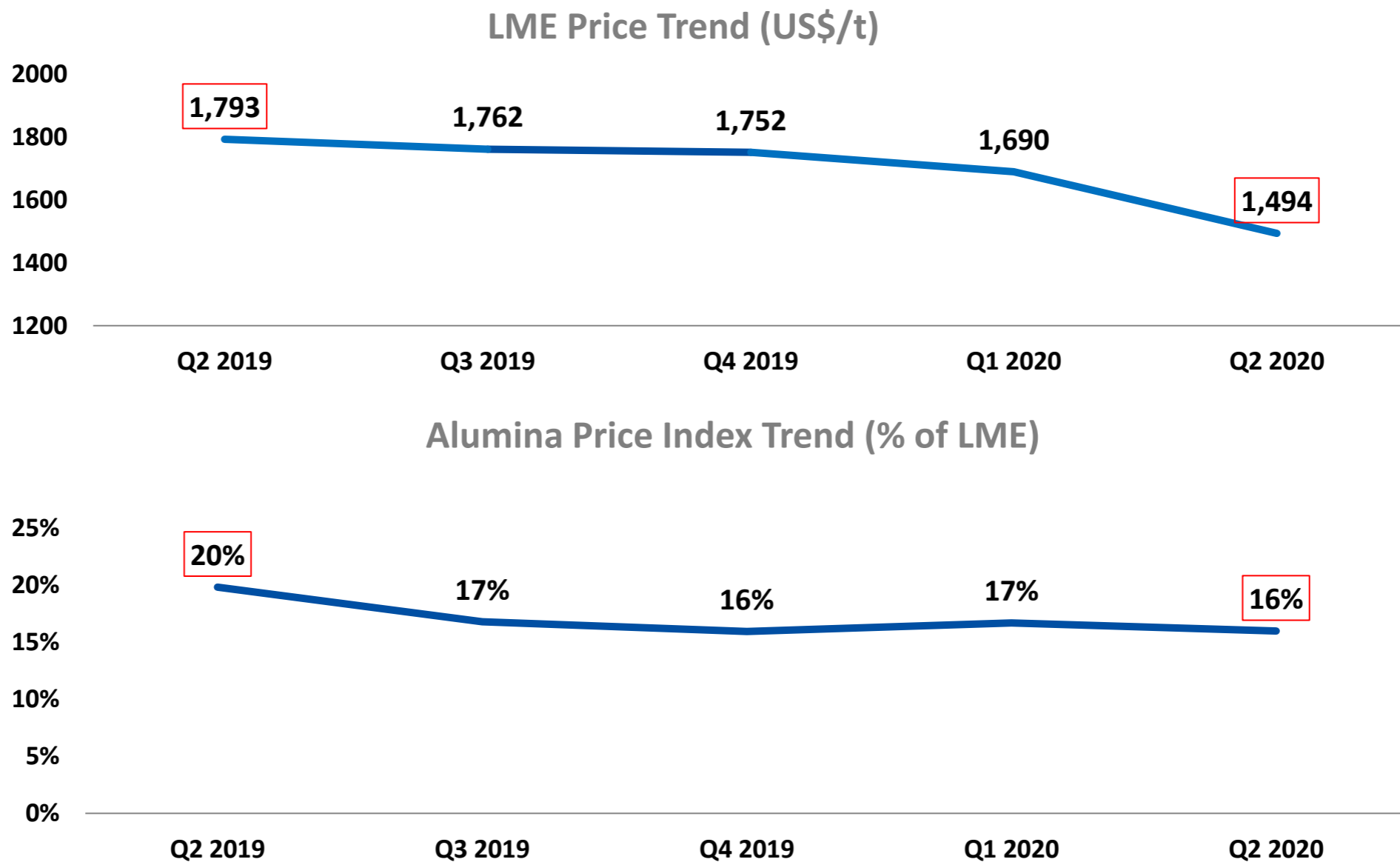
- LME inventories exceed 1.6 million MT as of 30 June 2020 (up by 66% YoY)
- LME-Cash averaged US\$1,494/t - down by 17% YoY [lowest: US\$1,422/t on 8 April and highest: US\$1,614/t on 10 June]
- Physical premium prices under downward pressure (US\$/t):



¹Major Japanese Ports (MJP) is based on Cost, Insurance and Freight (CIF)

Industry Highlights – Q2 2020

Alumina Price - 16% of LME Price [US\$243/t]





02

ALBA HIGHLIGHTS¹

Alba Highlights – Q2 2020

Safety Highlights Amidst COVID-19

- 🌐 Ongoing liaison with COVID-19 Bahrain National Team to ensure our People's Safety - Employees and Contractors
- 🌐 Remote work from home continues for most of office/admin employees (men & women)
- 🌐 Adoption of social distancing, & adjusting shifts' schedule to minimize exposure risk
- 🌐 Restricting travels and embracing virtual meetings in-house and with external visitors

Alba Highlights – Q2 2020

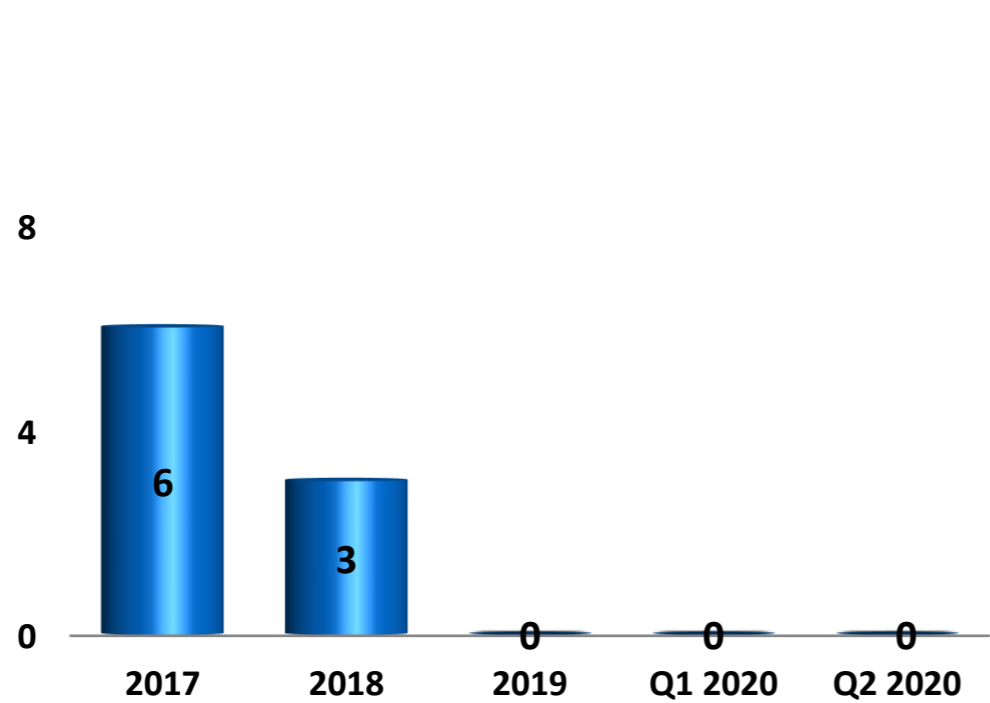
Operational Highlights & Milestones

- ⦿ Achieved 23 million working-hours w/o LTI on 29 June 2020 for the first time in Alba's commercial operations
- ⦿ 7-year winning streak with Gold Medal Health & Safety Award from the Royal Society for the Prevention of Accidents (RoSPA)
- ⦿ Alba was honoured with British Safety Council's International Safety Award with Merit – 2020
- ⦿ Successful set-up of the Fish Farm at Alba Calciner & Marine Operations
- ⦿ Sales' volume topped 390,750 metric tonnes (MT) - up by 25% YoY while Production reached 378,558 MT - up by 24% YoY
- ⦿ Value Added Sales averaged 34% of the total shipments
- ⦿ Release of 2019 Sustainability Report (4th edition)
- ⦿ Spent Pot Lining (SPL) Treatment Plant:
 - Overall progress exceeded 21%

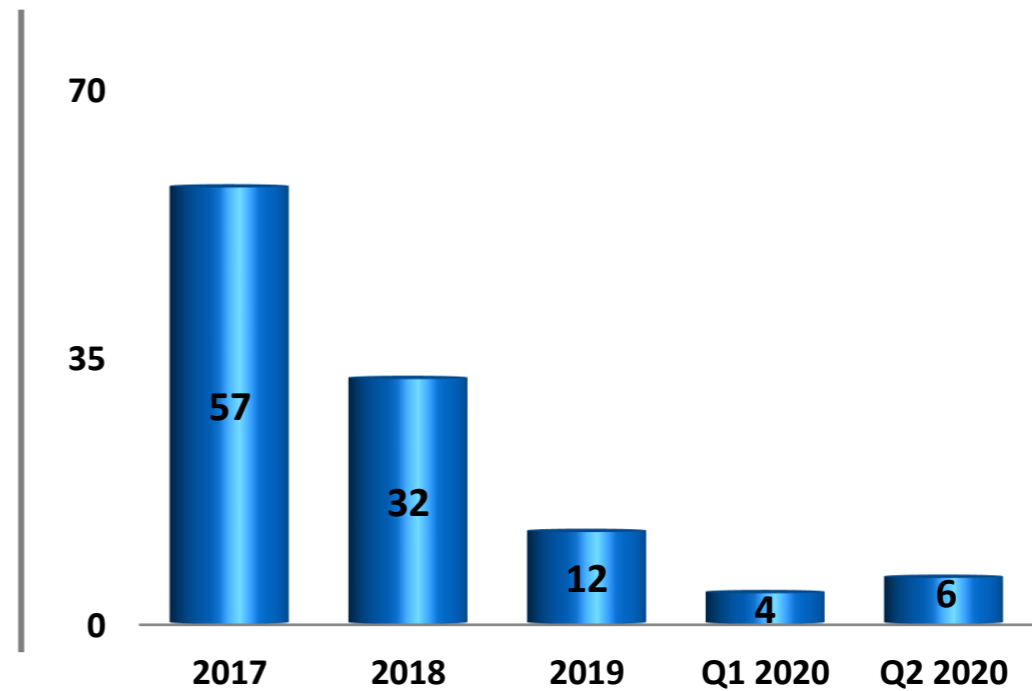
Alba Highlights – Q2 2020

Think Safety First & Always

Lost Time Injury (LTI) Trend



Total Recordable Injuries



Alba Highlights – Q2 2020

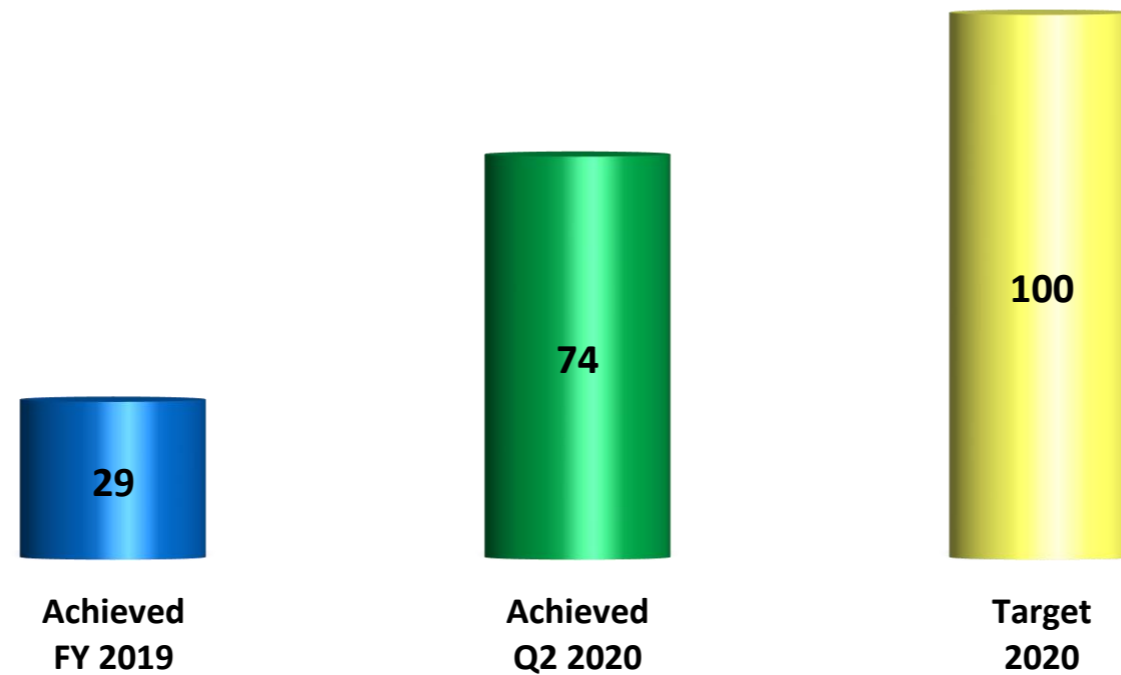
Financial Key Performance Indicators

- 🌐 **EBITDA driven by higher Sales' volume and partially offset by lower LME prices**
 - 🌐 Q2: US\$ 60 million up by 15% YoY
 - 🌐 H1: US\$ 193 million up by 227% YoY
- 🌐 **Net Loss due to higher Depreciation & Financial Charges**
 - 🌐 Q2: US\$ 44 million up by 389% YoY
 - 🌐 H1: US\$ 28 million down by 45% YoY
- 🌐 **Free-Cash (Out) Flow impacted by changes in the Working Capital**
 - 🌐 Q2: US\$ (24) million down by 131% YoY
 - 🌐 H1: US\$ 63 million up by 21% YoY

Alba Highlights – Q2 2020

Project Titan - Phase IV: Improve Cash-Cost Structure by US\$ 100M by end of 2020

Project Titan - US\$ Million



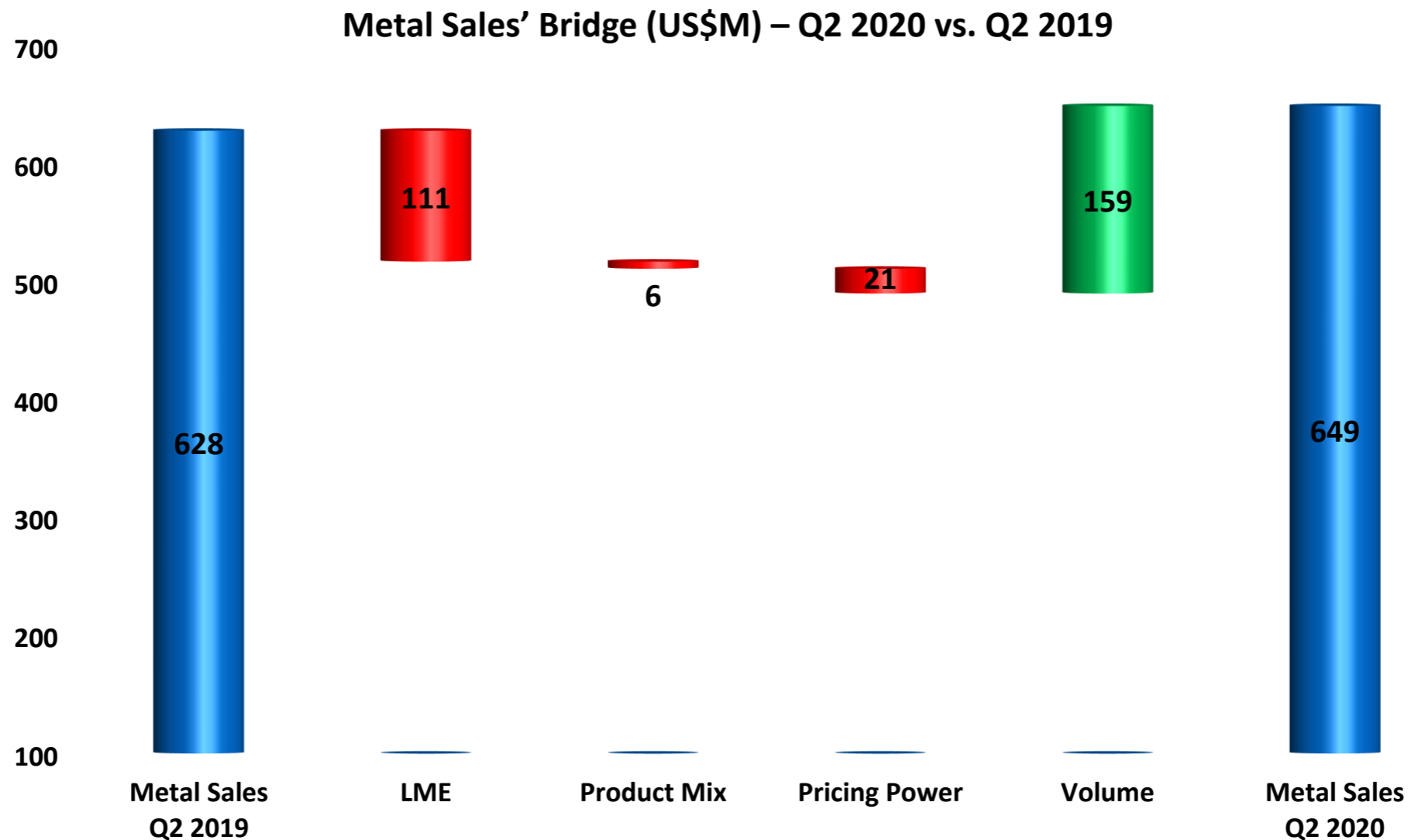


03

Q2 2020 RESULTS

Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

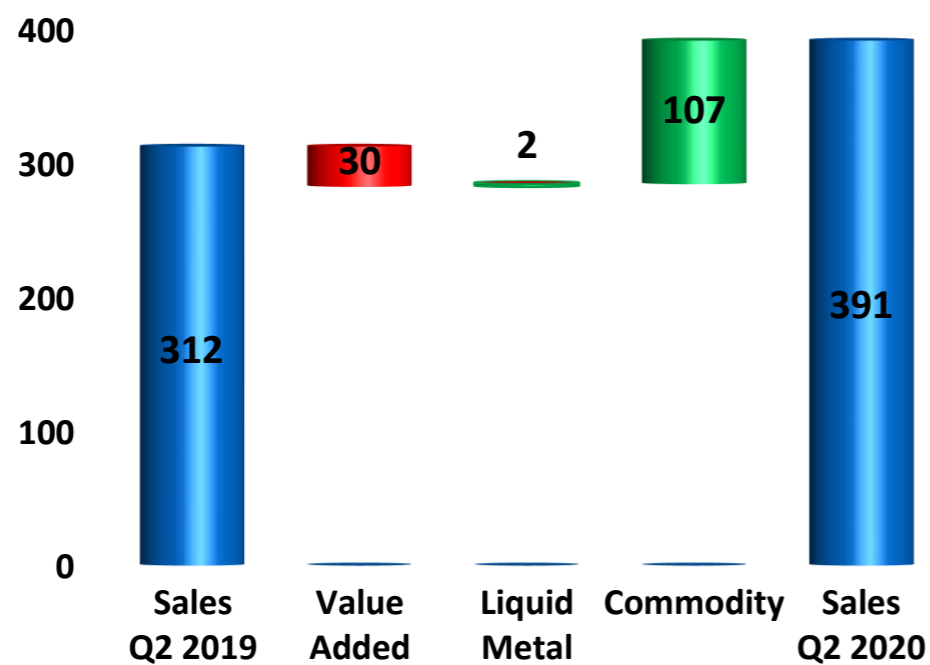
Metal Sales Bridge Analysis: Q2 2020 vs. Q2 2019
Higher Metal Sales' Volume Offset by Lower LME Prices



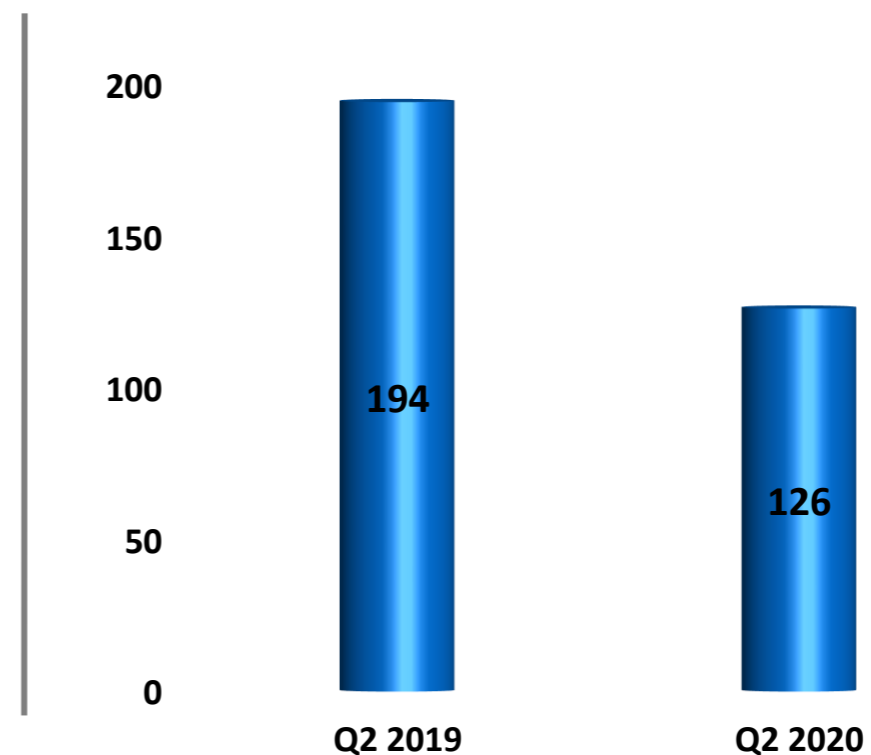
Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

Higher Sales' Volume Denominated by Higher Commodities' Volume

Q2 2020 vs. Q2 2019
Sales by Product-Line Bridge (MT'000)



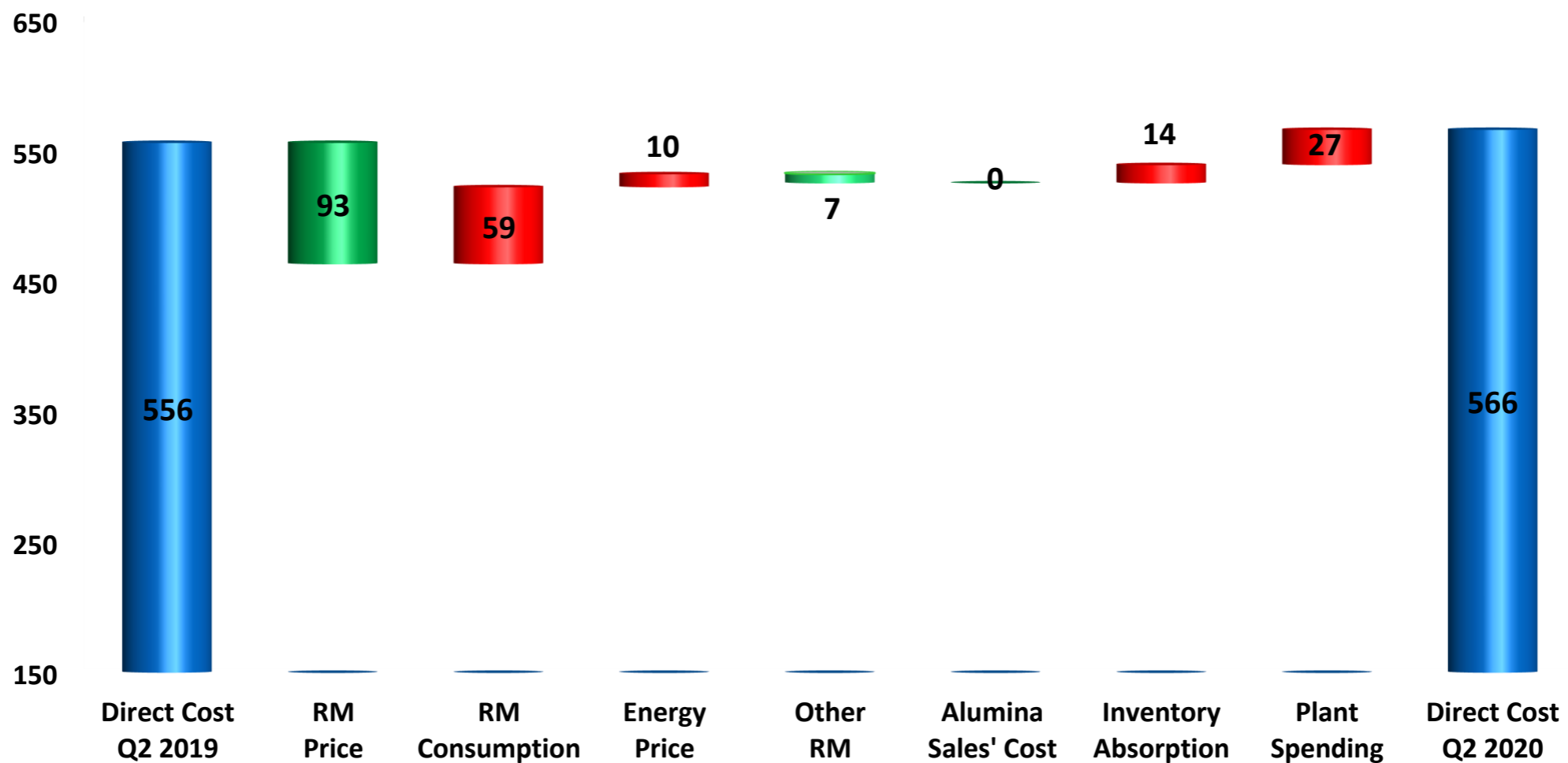
Premium Above LME Trend US\$ Per MT



Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

Cost Analysis Q2 2020 vs. Q2 2019
Higher Direct Cost Due to Higher Throughput

Direct Cost Bridge (US\$M) – Q2 2020 vs. Q2 2019



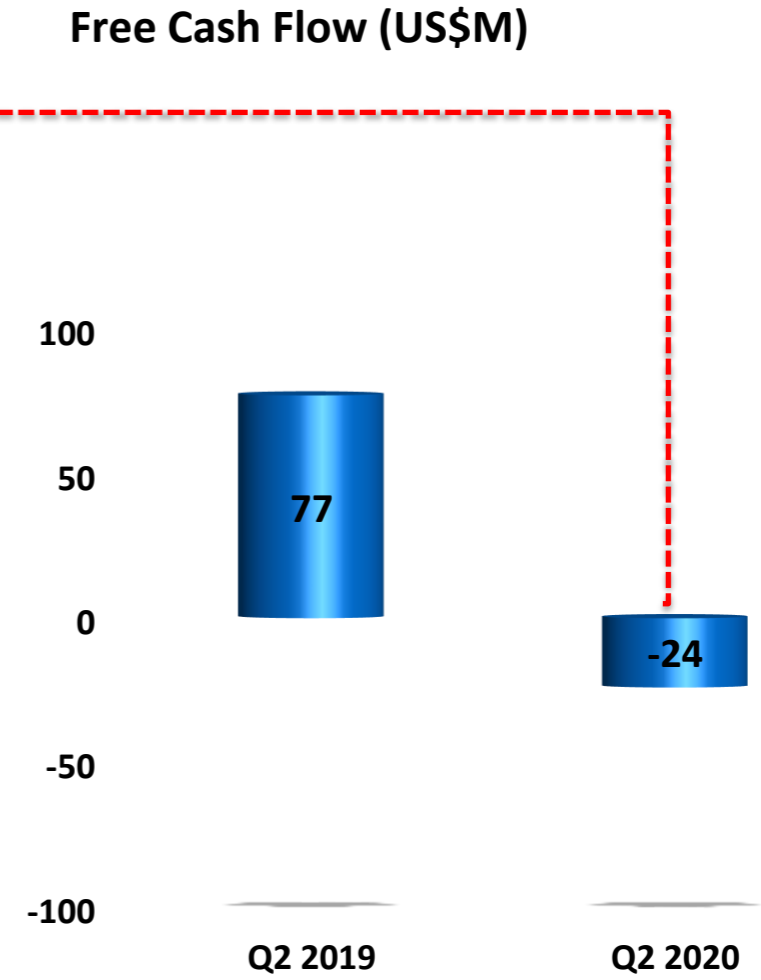
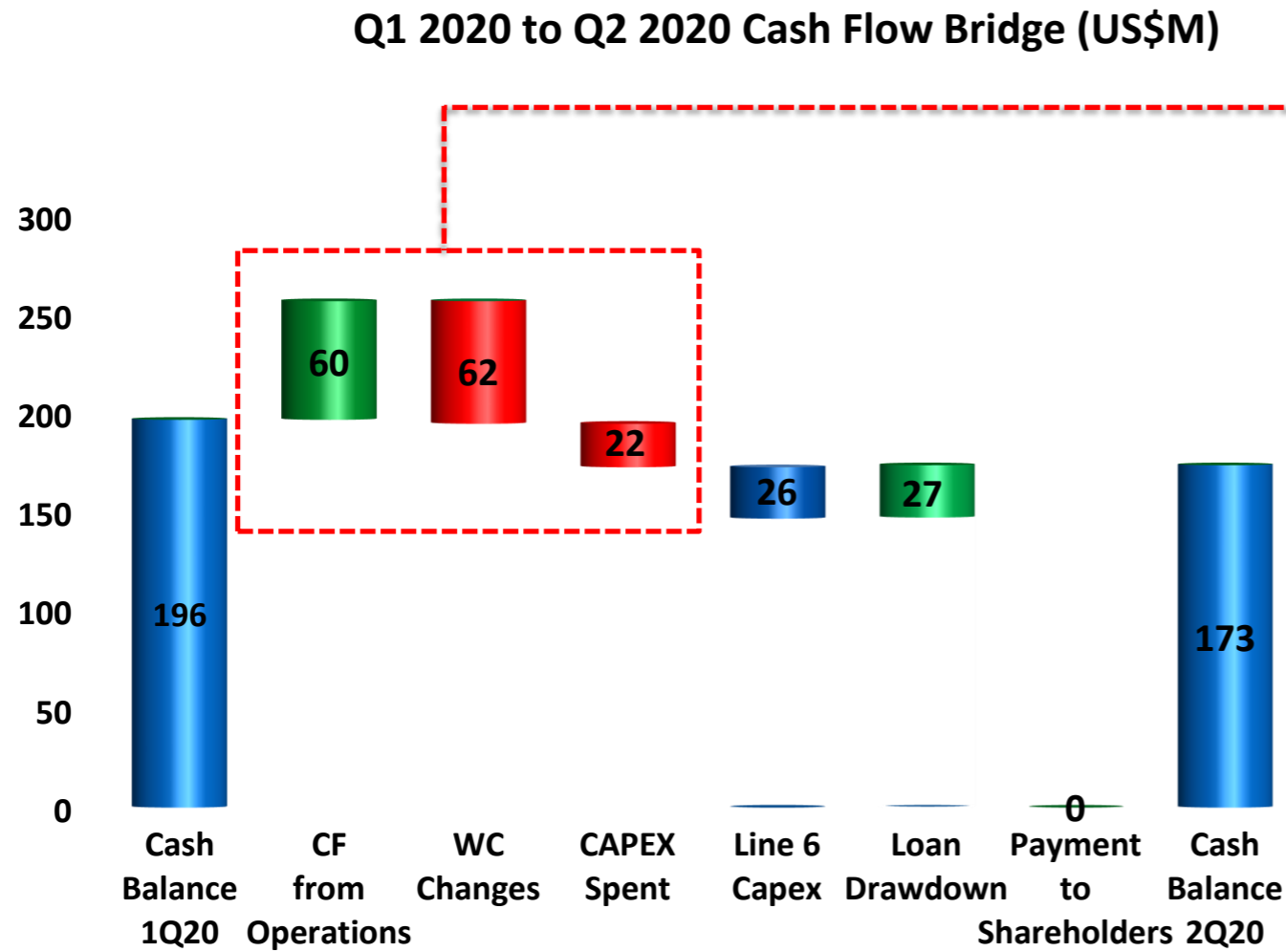
Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

EBITDA Bridge Gap Analysis – Q2 2020 vs. Q2 2019
Higher EBITDA Thanks to Higher Metal Sales' Volume



Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

Cash Flow Bridge: Q1 2020 to Q2 2020



Operating & Investing Cash Flow (Excluding L6 CAPEX)

Aluminium Industry: Downbeat Market Sentiment & Depressed LME Prices

Good Financial Performance Partially Offset by Lower LME Prices

Financial Summary	Q2 2020	Q2 2019	H1 2020	H1 2019
Average Cash LME (US\$/MT)	1,494	1,793	1,592	1,826
Average Alumina Price (US\$/MT)	243	361	264	374
Total Sales (US\$M)	649	628	1,383	1,155
EBITDA (US\$M)	60	53	193	60
EBITDA%	9.3%	8.3%	14.0%	5.1%
Net Loss (US\$M)	44	9	28	51
Gain/(Loss) Unrealised Derivatives	-	(11)	(8)	(16)
Adjusted Net Income / (Loss)*	(44)	2	(20)	(35)



04

INDUSTRY PERSPECTIVES IN 2020

Industry Perspectives in 2020

Emergence of Global Market Balance Surplus

- Aluminium market outlook will be determined by the fallout from COVID-19 pandemic [the possibility of a second outbreak is likely to put downside risk to Aluminium demand and LME prices]
- Global primary demand to contract by 6% in 2020
- China (greenfield projects in Yunnan and Guangxi provinces) and Russia (Taishet) to drive Aluminium output higher
- Physical premiums in freefall due to weak physical demand
- Global growth to drop below 2% in 2020 (lower GDP levels). Economic activity might see a sharp rebound once COVID-19 is brought under control
- LME price to range between US\$1,550/t – US\$1,650/t

Industry Perspectives in 2020

Raw Materials Price Trends

- Alumina spot prices to inch higher supported by LME price (being the main catalyst) and China's demand
- Green Petroleum Coke (GPC), Liquid Pitch and Aluminium Fluoride (ALF3) Prices under downward pressure due to low demand and weak market sentiment



05

2020 ALBA PRIORITIES

2020 Alba Priorities

Infinite Focus on Safety & Beyond Line 6

- 🌐 Continued Focus on 'Safety Globe' Initiative. Keep our intrinsic assets (Employees & Contractors) Safe Amidst Novel COVID-19
- 🌐 To achieve 2020 Production Target of 1,540,000 MT
- 🌐 Deliver on Project Titan - Phase IV [Projected Savings of US\$ 100 Million by 2020-end]
- 🌐 Screen for Upstream Opportunities to Secure Alumina requirements
- 🌐 Obtain Value-Added Sales' Qualification with Aluminium Stewardship Initiative (ASI) and Ecovadis certifications
- 🌐 Complete SPL Treatment Plant and Port Upgrade as per Timeline



06

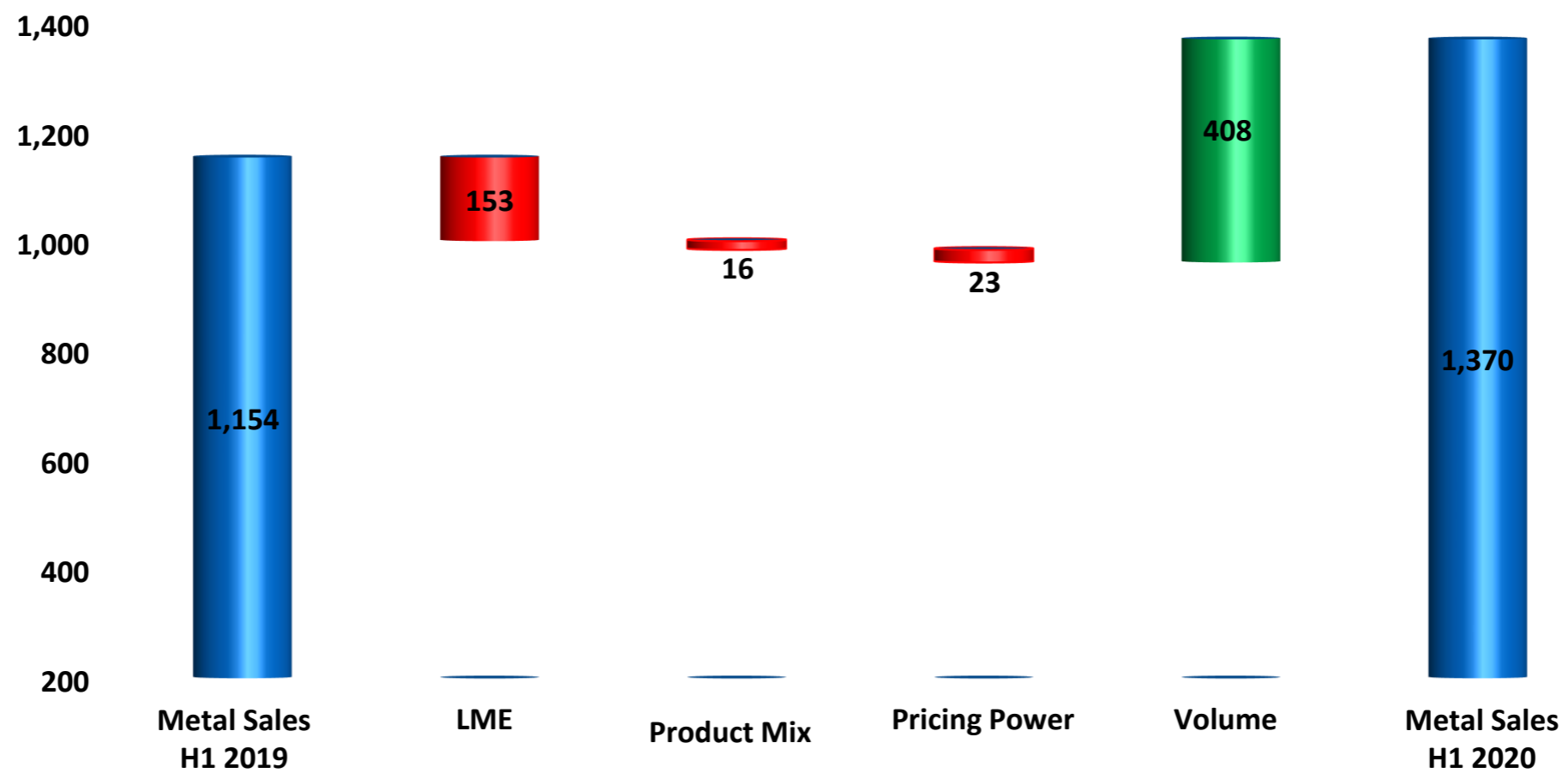
APPENDIX

H1 2020 Results

Aluminium Industry: Downbeat Demand & Depressed LME Prices

Sales Bridge Analysis H1 2020 vs. H1 2019
Higher Sales' Volume Partially Offset by Lower LME Prices

H1 2020 vs. H1 2019 - Metal Sales Bridge (US\$M)

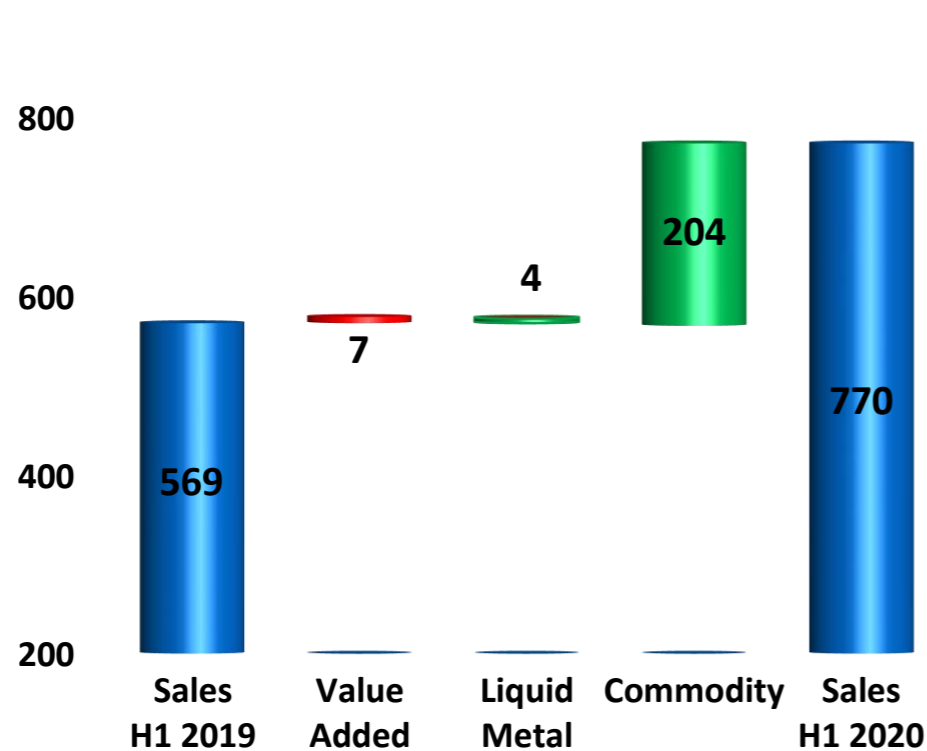


H1 2020 Results

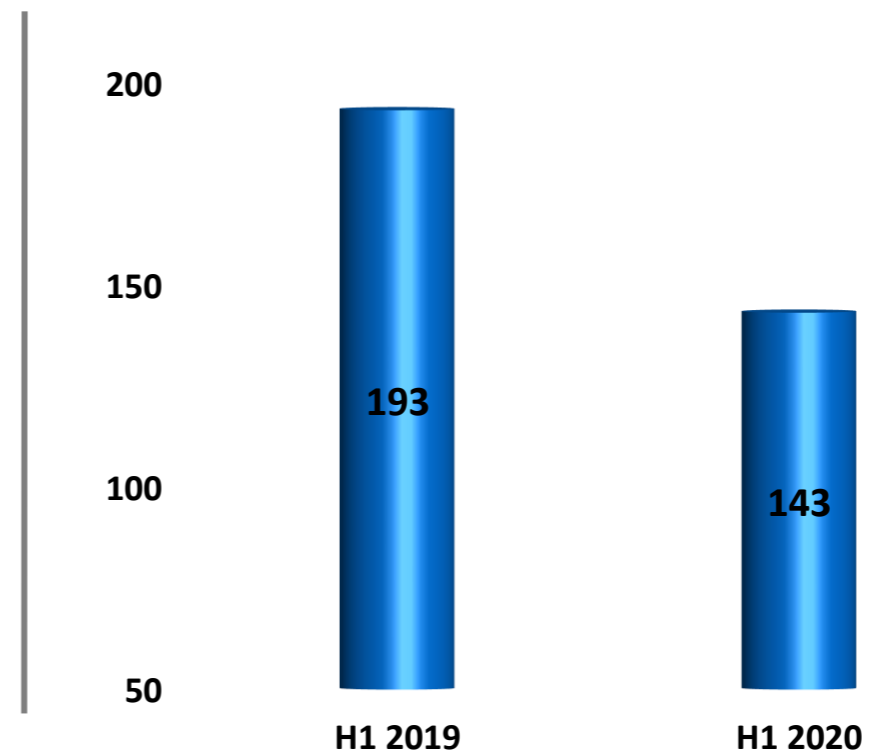
Aluminium Industry: Downbeat Demand & Depressed LME Prices

Higher Sales' Volume Denominated by Higher Commodities' Volume

H1 2020 vs. H1 2019
Sales by Product-Line Bridge (MT'000)



Premium Above LME Trend US\$ Per MT

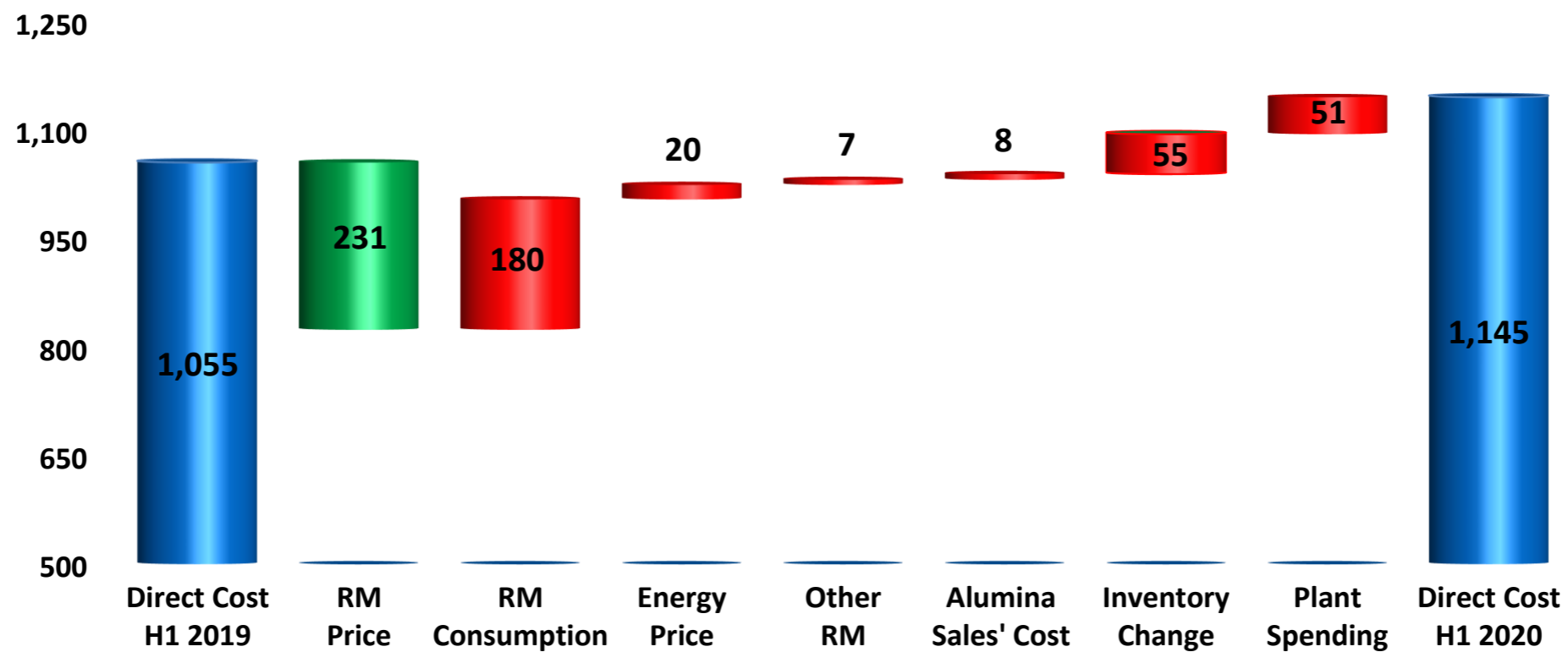


H1 2020 Results

Aluminium Industry: Downbeat Demand & Depressed LME Prices

Cost Analysis H1 2020 vs. H1 2019
Higher Direct Cost Due to Higher Throughput, Inventory & Plant Spending

H1 2020 vs. H1 2019 - Direct Cost Bridge (US\$M)

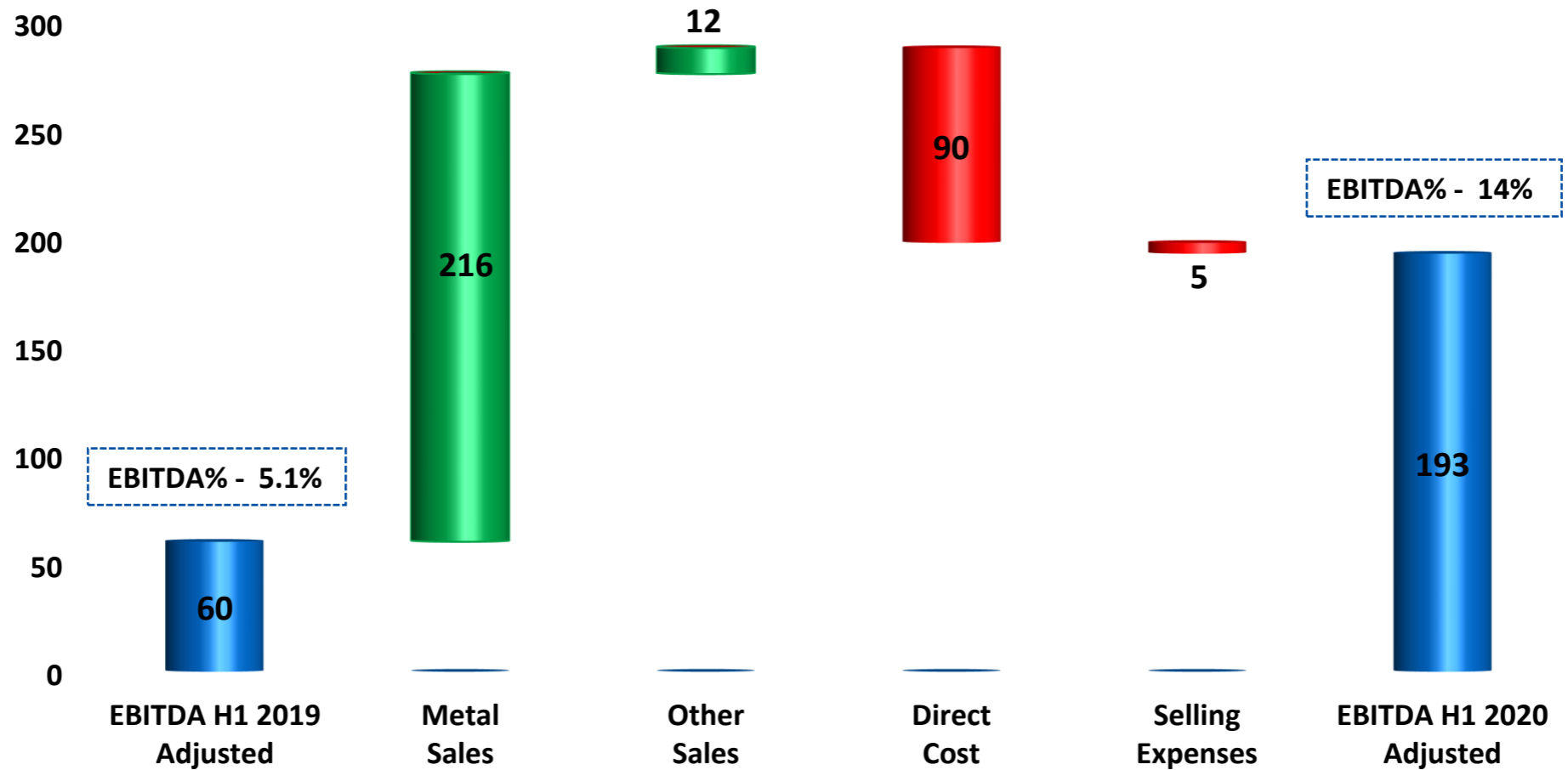


H1 2020 Results

Aluminium Industry: Downbeat Demand & Depressed LME Prices

EBITDA Bridge GAP Analysis – H1 2020 vs. H1 2019
EBITDA Margin at 14%

H1 2020 vs. H1 2019 - EBITDA Bridge (US\$M)

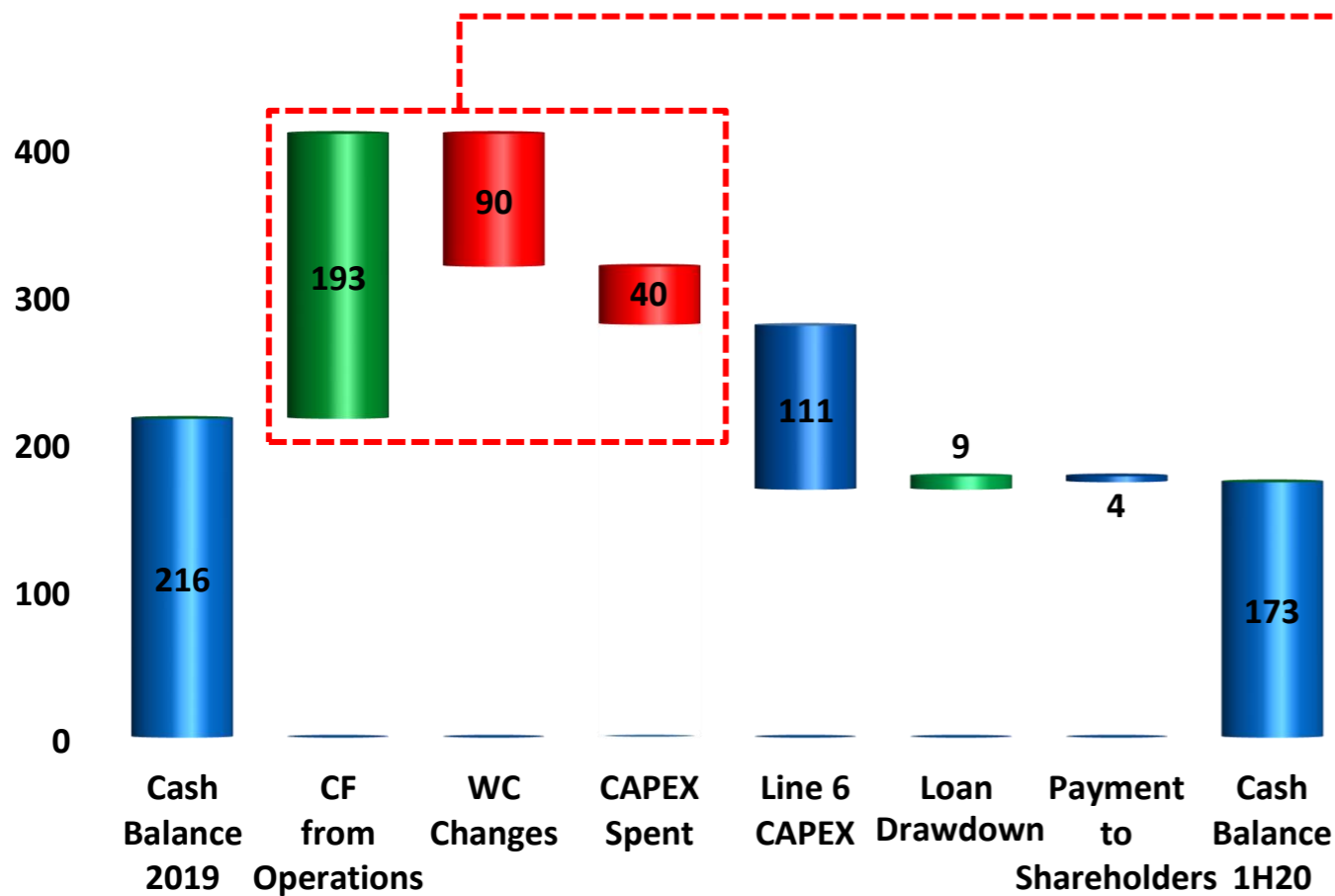


H1 2020 Results

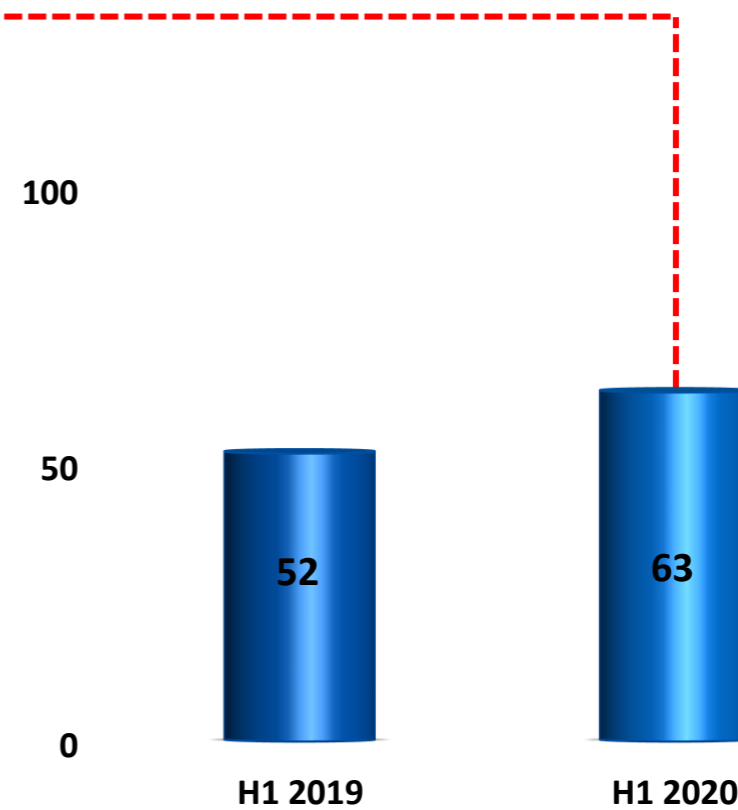
Aluminium Industry: Downbeat Demand & Depressed LME Prices

Cash Flow Bridge: H1 2020 vs. FY 2019

FY 2019 to H1 2020 Cash Flow Bridge (US\$M)



Free Cash Flow (US\$M)



Operating & Investing Cash Flow
(Excluding L6 CAPEX)

Alba Shareholder's Structure



- Alba was converted into a Bahrain Public Joint Stock Company on 23 November 2010
- Alba shares are listed on two exchanges: Ordinary Shares on Bahrain Bourse and Global Depository Receipts (GDRs) on the London Stock Exchange – Alternative Investment Market
- Alba Ticker [ALBH]



For more information, please contact us on:

IR@alba.com.bh

