

# INVESTOR RELATIONS PRESENTATION

**FULL YEAR 2024** 





المنيوم البحرين ش.م.ب. (Alba) المنيوم البحرين شام.ب

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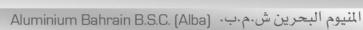
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Global Demand-Supply Dynamics<sup>1</sup>





#### **World Market Demand +3% YoY**



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- Global Economy Dynamics: Resilient with moderating inflation and stabilising growth but risks remain with geopolitical tensions, trade policies and supply constraints
- **China:** Primary aluminium demand grew by 4% YoY driven by energy and transportation sectors, though properly market oversupply remains a concern
- Middle East: Demand rose by 1% YoY led by higher consumption in Bahrain (+ 4% YoY)
- **Europe:** Consumption remained flat, hindered by manufacturing weaknesses and uneven regional growth
- North America: Consumption down by 1% YoY, with strength in packaging and electrical sectors offset by weaker automative and construction markets

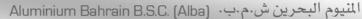






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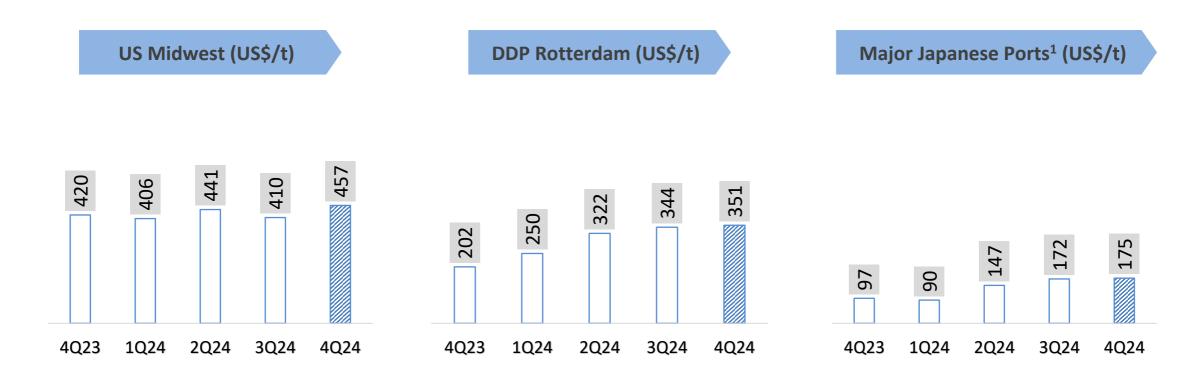
- China: Supply rose by 3% YoY but remained near its capacity cap of 45 million MT
- Europe: Output up by 2% YoY supported by Germany and Russia
- Middle East: Supply rose by 1% YoY with KSA contributing an 8% rise
- North America: Production down by 2% YoY primarily due to a 12% decline in US output following New Madrid smelter closure
- Market Balance: Slight deficit globally with inventories falling to lower levels compared to historical norms (c. 242,000 MT with China), and surplus without China (c. 41,000 MT)





#### **LME Price & Premium Trends**

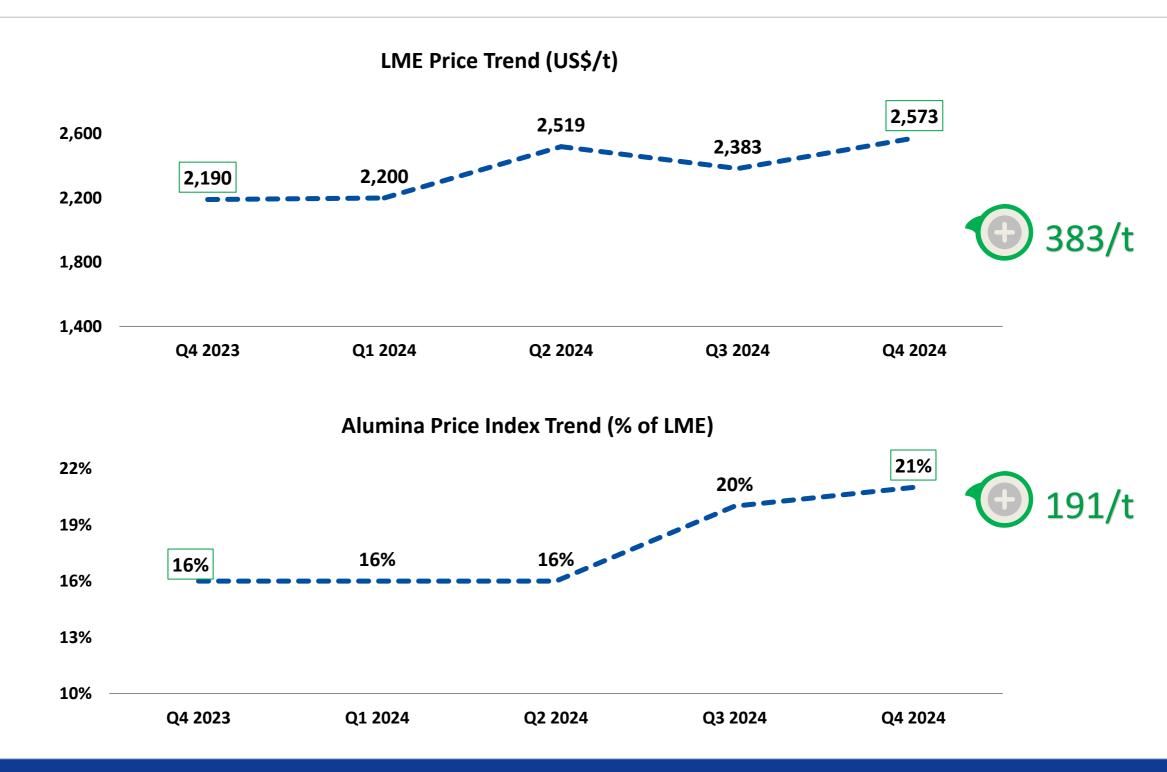
- LME Price: LME prices averaged US\$2,419/t in 2024 (+7% YoY) with fluctuations in the fourth quarter between a low of US\$2,470/t on 19 December 2024 and a high of US\$2,655.50/t on 07 October 2024
- LME Inventories: Rose by 12% YoY to 635,000 MT by year end
- Premiums: Aluminium spot premiums reached multi-year highs in Q4 2024 driven by tight supply and geopolitical factors



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#### Alumina Price Index (API): 21% of LME Price [US\$553/t]





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02

ALBA HIGHLIGHTS<sup>1</sup>



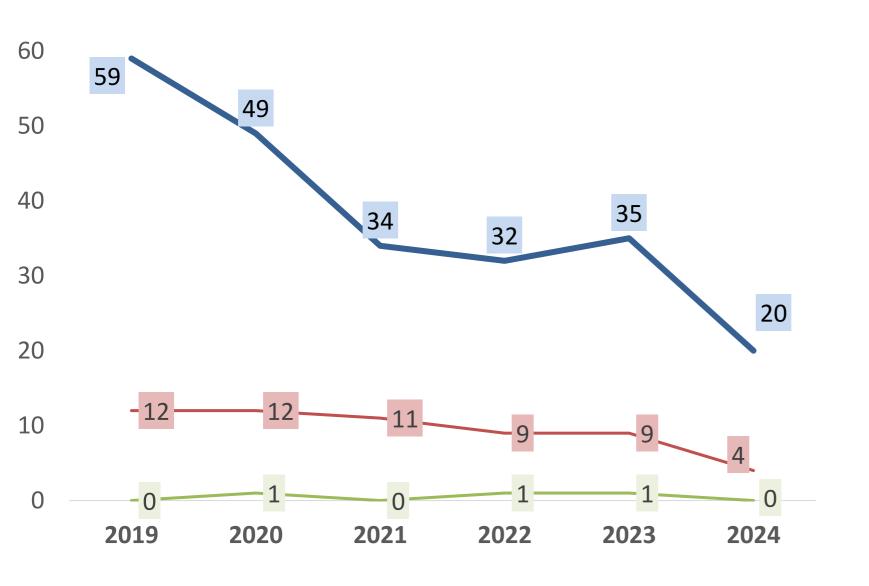


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#### **Safety in Numbers**

#### ecovadis









**Total Injuries** 



**Recordable Injuries** 



**Lost Time Injuries** 

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#### **ESG Journey by 2035**



Decarbonisation



Green Energy & Aluminium



Circular Economy & Secondary Aluminium



Employee Welfare

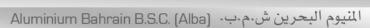


Collaboration & Partnership



Transparency, Communications & Due Diligence

	Q2 2024	Q4 2024	Q2 2027*	2025-2027	2030	
	Alba Solar Farm	Efficie	ncy Upgrades	Recycled Material	Government Collaboration	2035
Initiative	6.23 MW Solar Farm Capacity [Tender Awarded]	Station 5 B Retiring Ol Stations	der Power oning Line 7 &	Remelting 15kMT - 30kMT of Secondary pe Year	500-1,000 MW of Imported Gr Renewable r Energy (offtake with Public Tender Already Issued for 500 MW	rid e)





#### **Alba Celebrates ESG Achievements and Plans Future Course**



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#### Safety First & Operational Excellence

- Achieved 30 million safe working hours w/o LTI on 23 January 2025
- Successfully contained a minor industrial fire safely at power rectiformer supplying Line 1

#### Empowering Local Talent

© Celebrated graduation of its first batch of Top-Up BEng Mechanical Engineering Cohort from University of Huddersfield (UK) & first batch from Bahrain Polytechnic's Top-Up BEng Programme

#### Sustainability and Environmental Stewardship

- Renewed Alumina Supply Contract with Alcoa for 10 years A Partnership Rooted in Sustainability
- Signed Joint Venture agreement with Daiki Aluminium to Establish Sustainable Aluminium Dross Processing Plant in Bahrain by September 2026 (70:30 ownership basis, Alba: Daiki)

#### Community Impact

Prioritised well-being of its female employees with a month-long Breast Cancer Awareness Campaign

#### Future Ready: Embracing AI & Automation

Partnered with ARRAY Innovation to accelerate Industry 4.0 Transformation through advanced AI, data analytics, and automation solutions & Comvision to transform inventory management and tracking systems

#### Building for Tomorrow

- Power Station 5 Block 4 Project completed as planned
- Solar Farm progresses as per schedule

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#### Alba & Ma'aden

- 16 September 2024: Alba announced a non-binding agreement with Ma'aden to commence due diligence towards a potential business combination with segments of Maaden's Aluminium Strategic Business Unit
- **17 September 2024**: Alba was notified on 17 September by its shareholder, SABIC Industrial Investments Company (SIIC) (a wholly owned subsidiary of SABIC) of an agreement for the sale of its 20.62% shareholding in Alba to Saudi Arabian Mining Company (Ma'aden). [SABIC Industrial Investments Company (SIIC) has a substantial shareholding of more than 10% in Alba's issued and paid-up capital and as such, this transaction is subject to CBB's approvals]
- 13 January 2025: Following 22 December 2024's announcement to extend the validity period of the non-binding Agreement with Saudi Arabian Mining Company (Ma'aden) from 31 Dec'24 to 30 Apr'25, Alba announces that it has mutually agreed with Ma'aden to discontinue discussions regarding the Proposed Transaction and terminate the contractual rights with respect to the marketing and sale of products produced by Ma'aden Aluminium Company, whereby Alba and Ma'aden signed an agreement to terminate the non-binding Heads of Terms with immediate effect

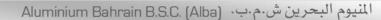
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#### Alba Sets New Production Record, Exceeding 1.622 million MT







#### **Operational Highlights 2024**



- Sales' Volume: Increased to 1,611,638 MT (+1% YoY) despite market challenges
- Net Finished Production: Closed 2024 with an all-time record of 1,622,261 MT (+0.1% YoY)
- Value Added Sales: Averaged 72% of the total shipments (up from 68% in 2023). VAP Sales' volume increased to 1,157,328 MT (+5.6% YoY)



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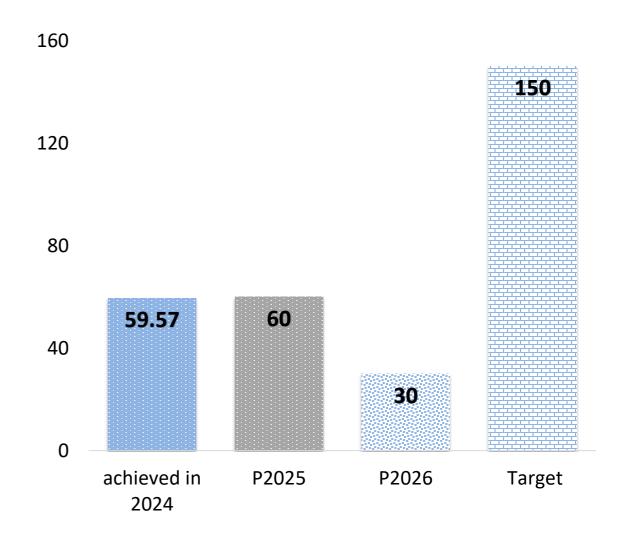




#### e-Al Hassalah Programme (2024 - 2026)

#### **Description** A combination of process improvement/optimization methods and Industry 4.0 focused to improve EBITDA [65% Bottom-up Projects/Ideas] Industry 4.0 Roadmap, Projects and business case evaluation and validation completed by the consultant 3-Year Programme from Jan'24 to Dec'26 **Duration** US\$59.57 million in 2024 achieved **Savings**

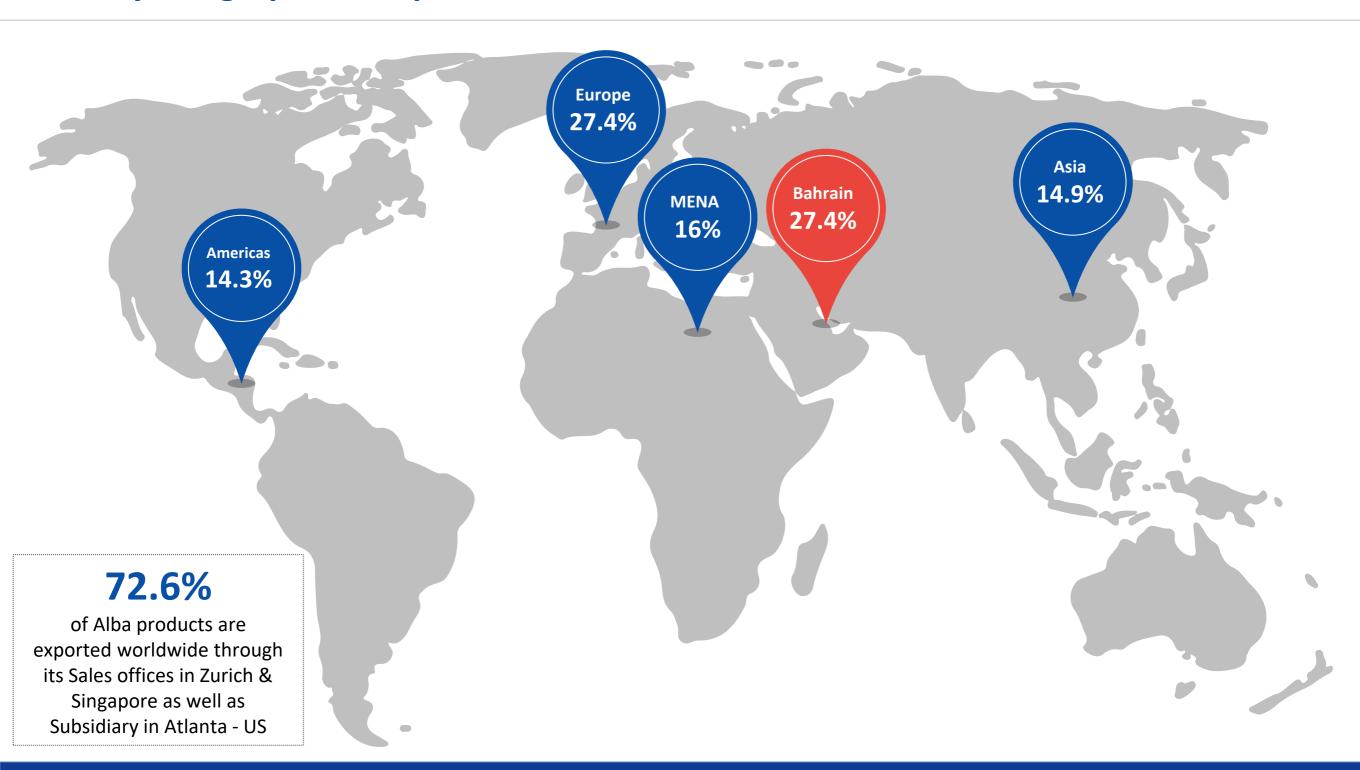
#### e-Al Hassalah (US\$ Million)



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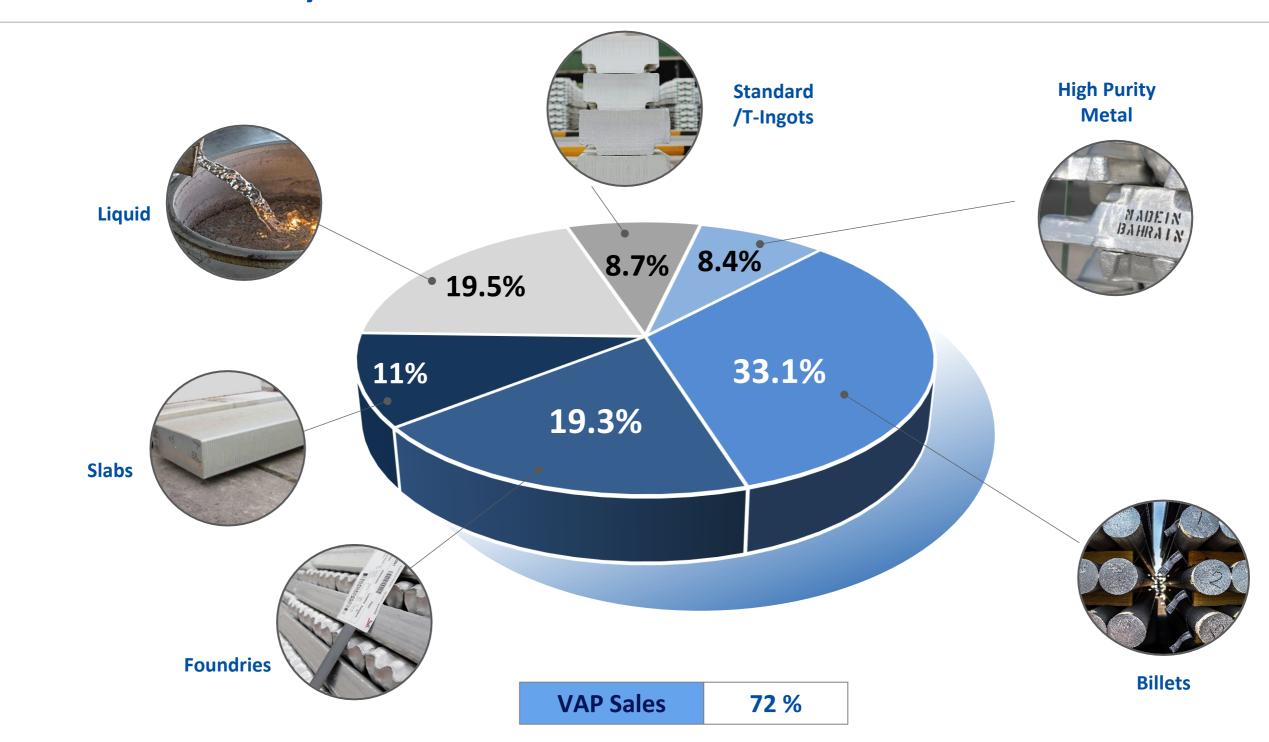
#### **Sales by Geographic Footprint**







#### Sales' Breakdown by Product-Line



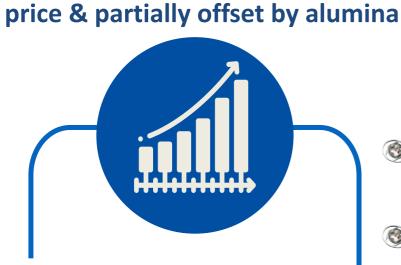
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#### Financial Key Performance Indicators – Q4 & FY 2024

#### **EBITDA** increase driven by higher LME



- FY: US\$939 million up by 17% YoY
- Q4: US\$207 million up by 2% YoY

- FY: US\$491 million up by 56% YoY
- Q4: US\$98 million up by 58% YoY



**Net Income driven** by higher EBITDA

#### Free Cash Flow<sup>1</sup> impacted by working capital changes



- FY: US\$569 million down by 13% YoY
- Q4: US\$265 million up by 4% YoY

Alba BoD recommend Final Dividend of US\$100 million to be paid on 08 April 2025 [2024 Dividend Pay-out Ratio: 35%]

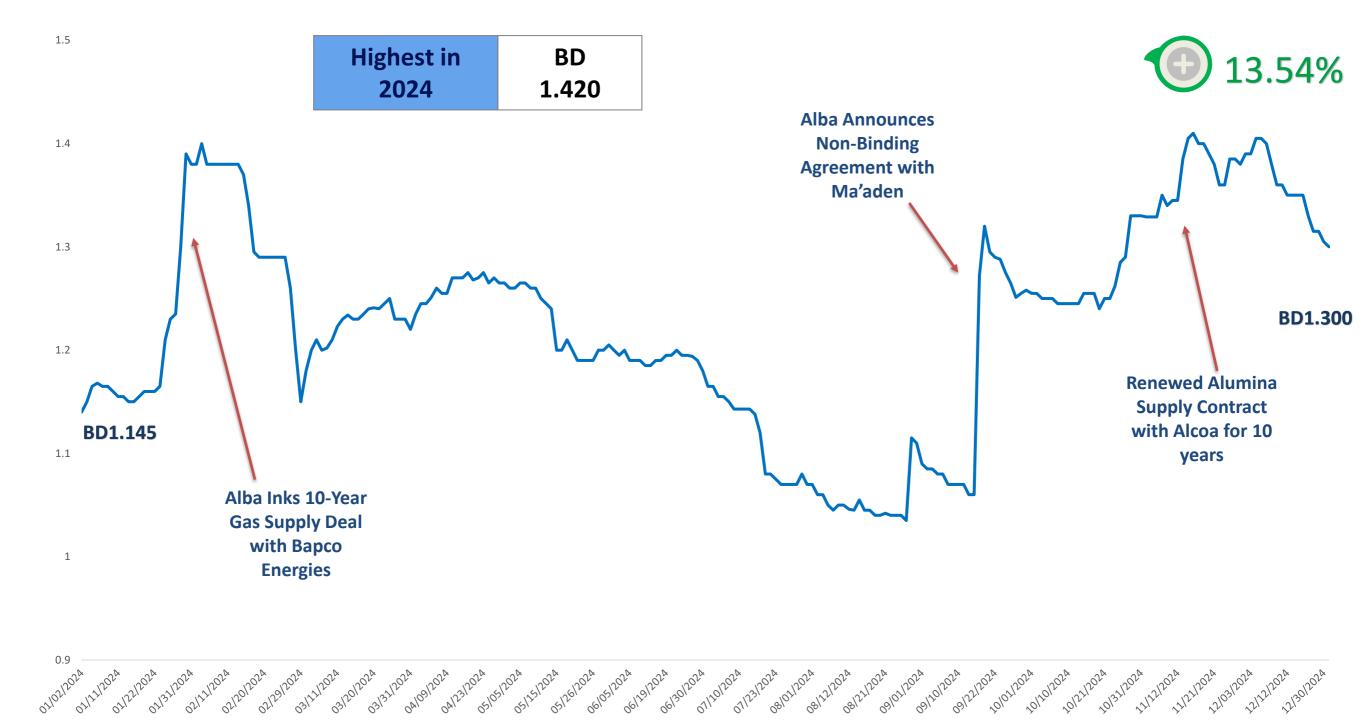




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#### Alba Share Price Performance [ALBH, Bahraini Dinars]





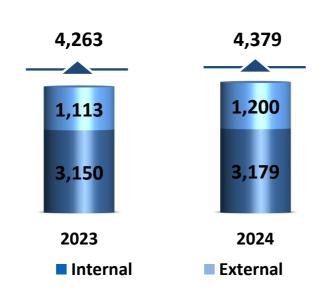
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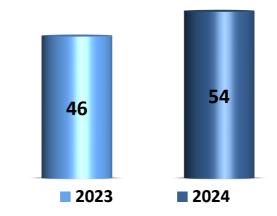


#### **Operational Productivity**

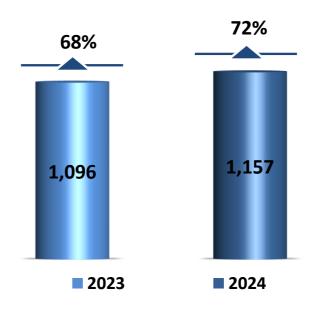
**Total Head Count** 



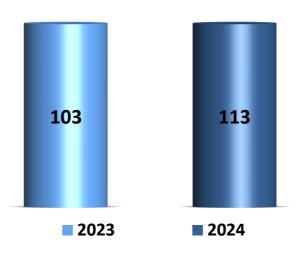
#### **Account Receivable Days Trend**



#### Value Added Sales (MT'000) as a % of Total Sales (MT)



#### **Inventory Days Trend**

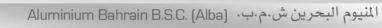


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#### **Net Debt to EBITDA Ratio Trend**





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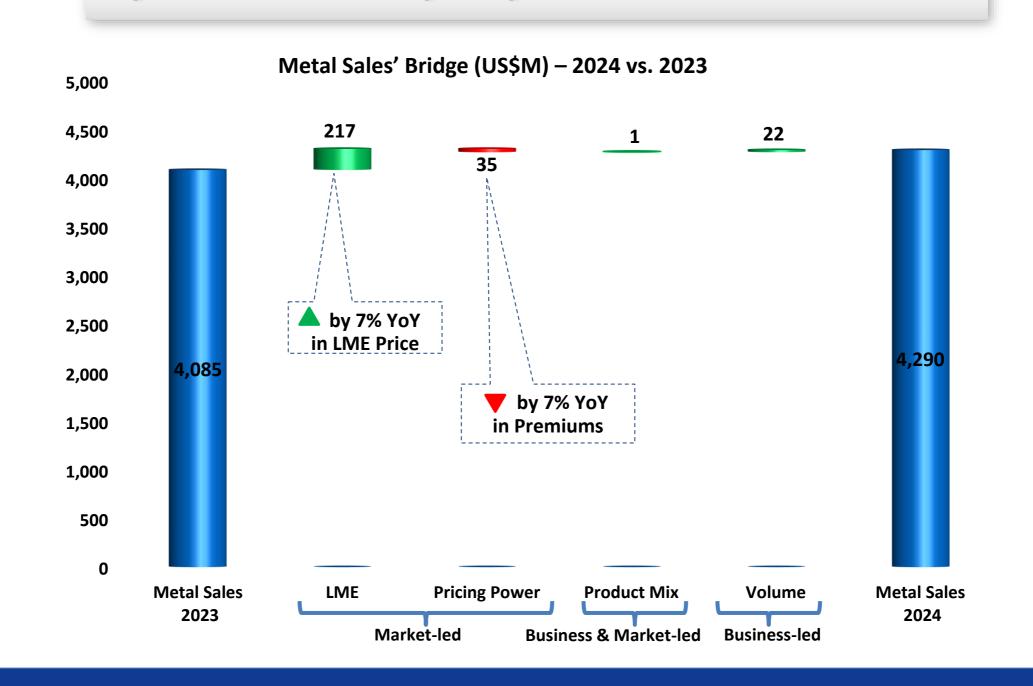
2024 RESULTS

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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

### Higher Metal Sales Owing to Higher LME Price & Volume

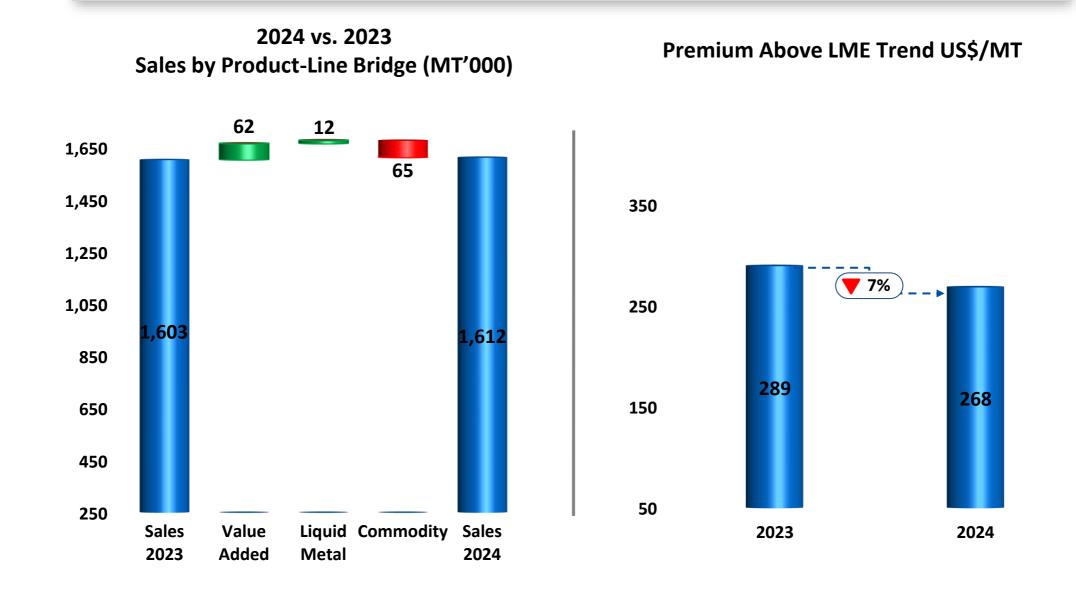


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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Higher VAP | Higher Liquid Metal | Lower Commodities' Volume



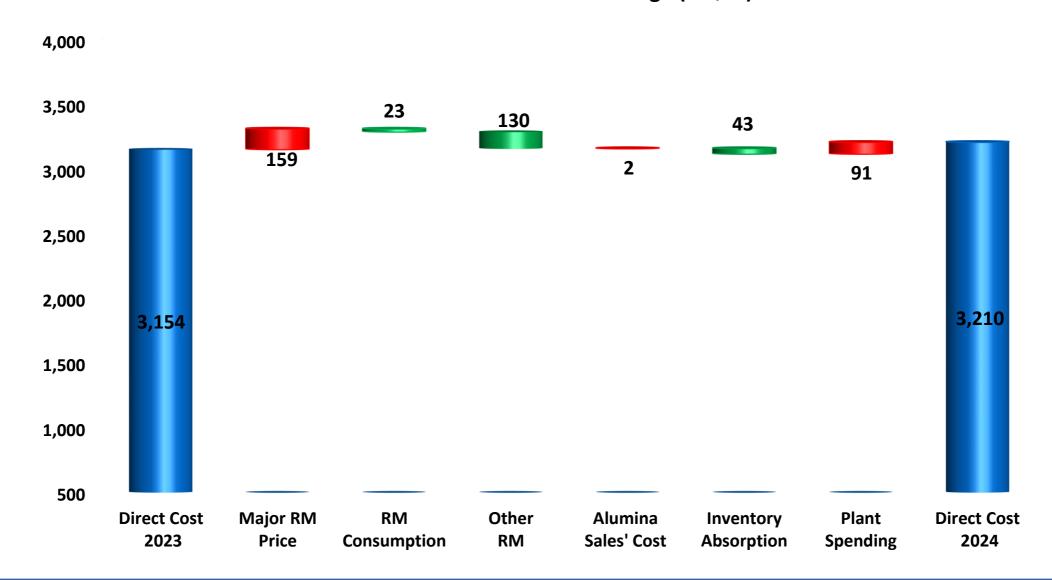
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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Higher Production Costs Due to Higher Alumina Prices and Plant Spending

#### 2024 vs. 2023 - Direct Cost Bridge (US\$M)



\* RM stands for Raw Materials Page 26

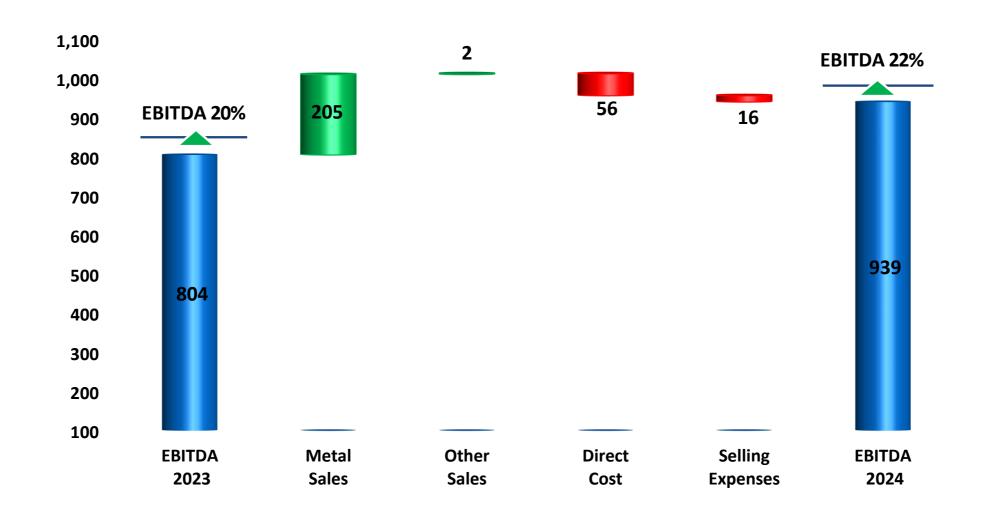
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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Higher EBITDA - Higher LME Price offset by Higher Alumina Price

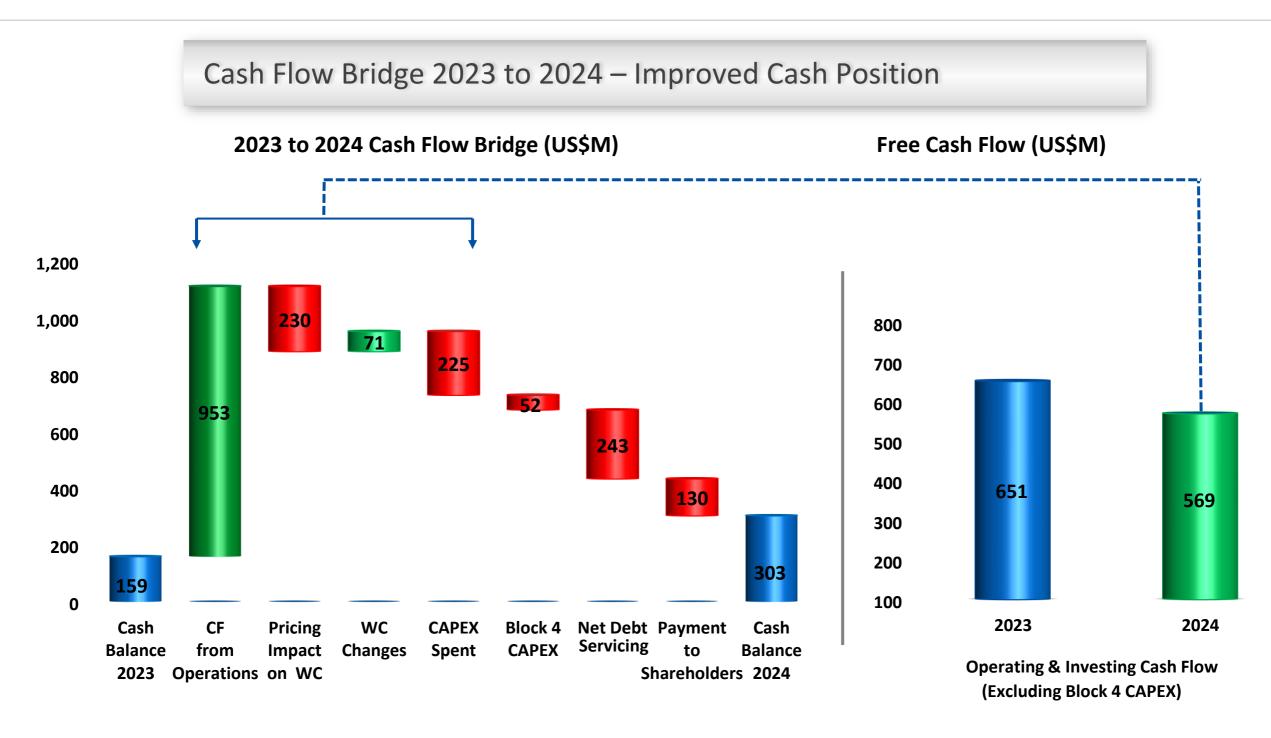
2024 vs. 2023 - EBITDA Bridge (US\$M)



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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**



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#### **Key Financial Performance Indicators**

Particulars	Q4 2024	Q4 2023	FY 2024	FY 2023
Revenue <sup>1</sup> (US\$M)	1,188	1,029	4,313	4,106
EBITDA (US\$M) EBITDA%	207 17%	203 20%	939 22%	804 20%
Profit (US\$M)	98	62	491	314
Gain/(Loss) Unrealised Derivatives (US\$M)	2	(2)	4	(3)
Adjusted Profit <sup>2</sup> (US\$M)	96	64	487	317
AVG Cash LME (US\$/MT)	2,573	2,190	2,419	2,252
AVG API <sup>3</sup> (US\$/MT)	553	361	444	362

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04

## INDUSTRY PERSPECTIVES<sup>1</sup> IN 2025

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#### Macroeconomic Outlook: Trade Turbulence Dominates the Landscape

- Market Uncertainty Persists: 2025 started with significant volatility in LME prices. The possibility of a global trade war remains, as paused tariffs on Canada and Mexico could still be implemented later. Renewed discussions of EU sanctions on Russian aluminium ahead of the three-year anniversary of the Ukraine war add to market uncertainty
- **Demand Outlook**: Aluminium demand globally has started 2025 slowly. A recovery is anticipated in the second half of the year, but this depends on the longevity and scope of tariffs. Modest demand growth is expected for both China and the rest of the world in Q1 2025
- Supply Conditions: Limited global supply growth is forecasted for 2025, following recent curtailments and delayed ramp-ups, with China nearing its 45 million metric tonne capacity
- Premiums Outlook: The Midwest ingot premium has risen recently due to tariff announcements. European ingot premiums may face bearish pressure especially if US enforces a 25% tariff
- LME Price Forecast: Expected to fluctuate between US\$2,400/t and US\$2,500/t influenced by a mix of bearish and bullish market forces

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#### Feedstock Trends (Al<sub>2</sub>O<sub>3</sub>, AlF3 and GPC)

- Alumina Market: Prices expected to remain volatile at the start of 2025 with Alumina Price Index (API) likely to decline reflecting recent spot trade trends. Supply bottlenecks started to ease in China while production gains are expected in India and Indonesia. However, bauxite sourcing will likely remain a concern
- Carbon Market: Product prices (GPC, CPC, and Anodes) are anticipated to increase due to increase in demand across industries
- Liquid Pitch Market: Prices expected to remain stable during Q1 2025. However, limited coal tar availability could drive price increases in H2 2025
- Input Material Prices: Aluminium Fluoride prices are expected to decrease slightly in Q1 2025 but may experience fluctuations towards the remainder of the year



05

2025 ALBA PRIORITIES<sup>1</sup>

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#### Alba: Safe, Sustainable, Successful

#### Leading the Way: Safety First, Sustainability Always

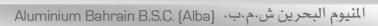
Aligned with Bahrain's 2060 vision of net-zero emissions, Alba embeds sustainability from raw material sourcing to product delivery, minimising environmental footprint

#### Operational Excellence and Growth

- Exceed 2024 Net Finished Production of 1,622,261 MT in 2025
- Achieve e-Al Hassalah 2025 Target of US\$60 million, progressing towards 2026 Target of US\$150 million

#### Market Expansion and Efficiency Enhancement

- Leverage its industry-leading certifications such as Aluminium Stewardship Initiative (ASI), EcoVadis and Low-Carbon Aluminium EternAl<sup>TM</sup> to penetrate new markets & boost Value Added Sales (VAP) sales
- © Complete Solar Farm (+6 MW) to enhance green energy utilisation
- September 2026
  September 2026
- © Complete Feasibility Study for the New Replacement Line which will replace Reduction Lines 1-3



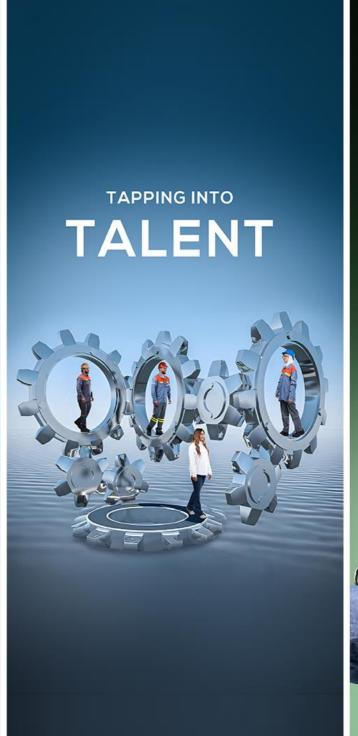
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#### **CEO Annual Majlis 2025**









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06

APPENDIX – Q4 2024

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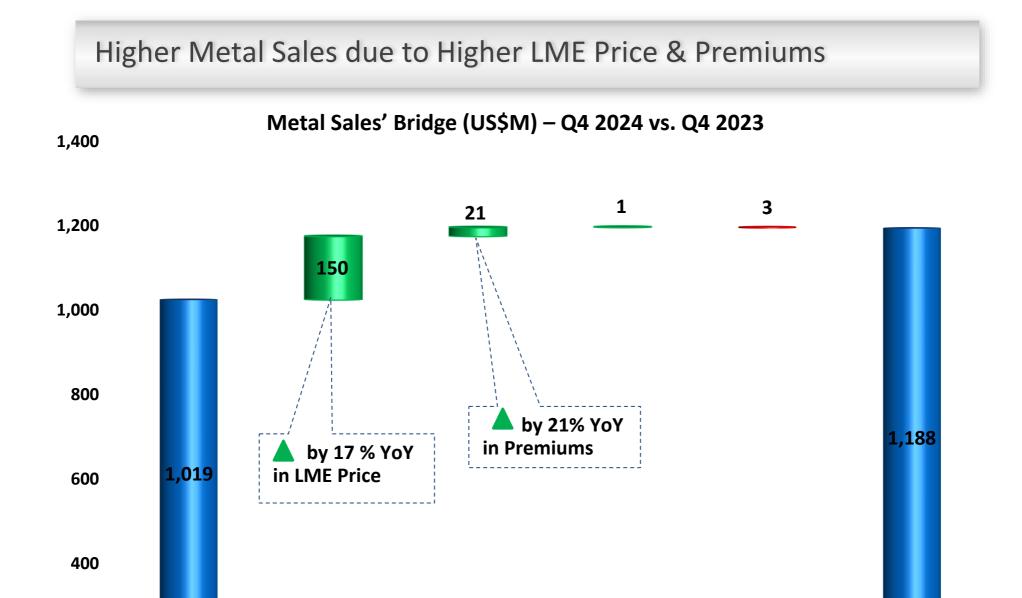


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**Metal Sales** 

Q4 2023

#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**



**Pricing Power** 

Market-led

**Product Mix** 

**Business & Market-led** 

Volume

**Business-led** 

**Metal Sales** 

Q4 2024

**LME** 

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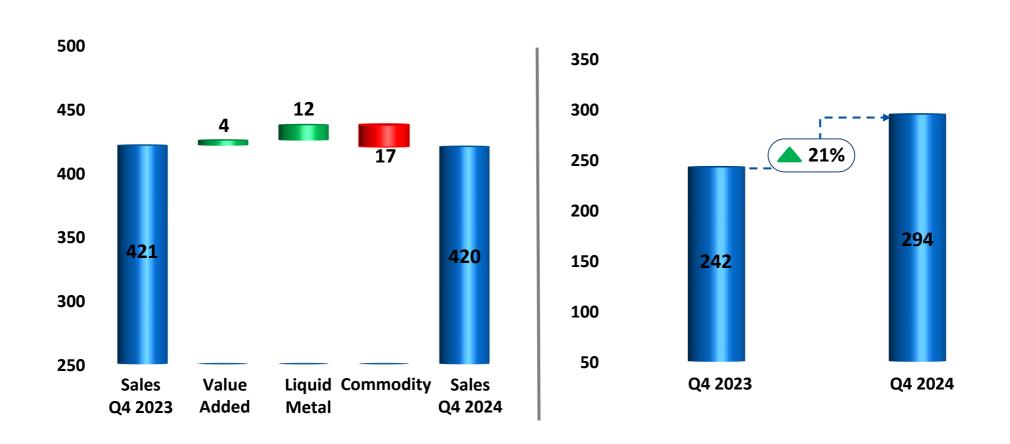


#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

#### Higher VAP | Higher Liquid Metal | Lower Commodities' Volume

#### Sales by Product-Line Bridge (MT'000) Q4 2024 vs. Q4 2023

#### **Premium Above LME Trend US\$ Per MT**



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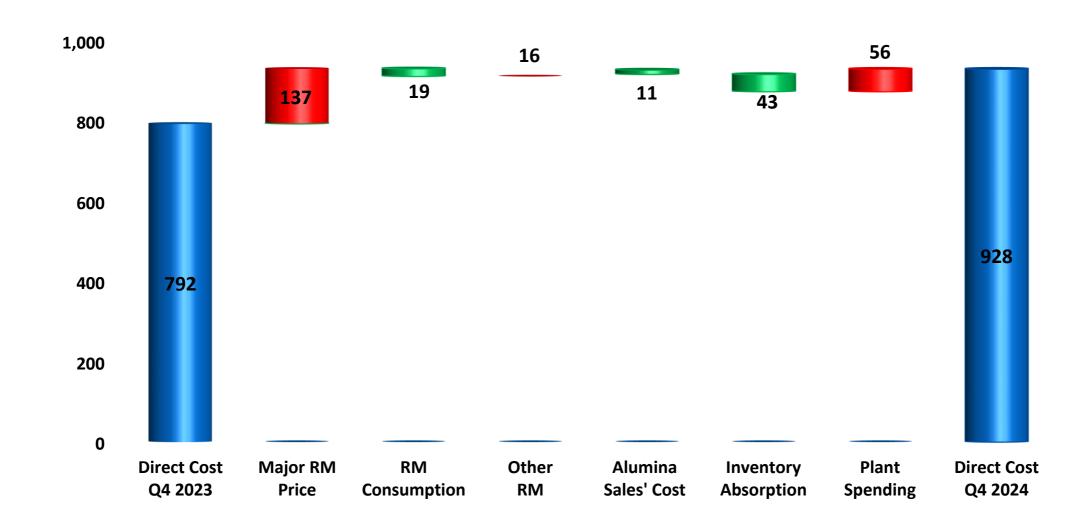




#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Higher Production Costs Due to Higher Alumina Prices & Plant Spending

Q4 2024 vs. Q4 2023 - Direct Cost Bridge (US\$M)



Page 39 \* RM stands for Raw Materials

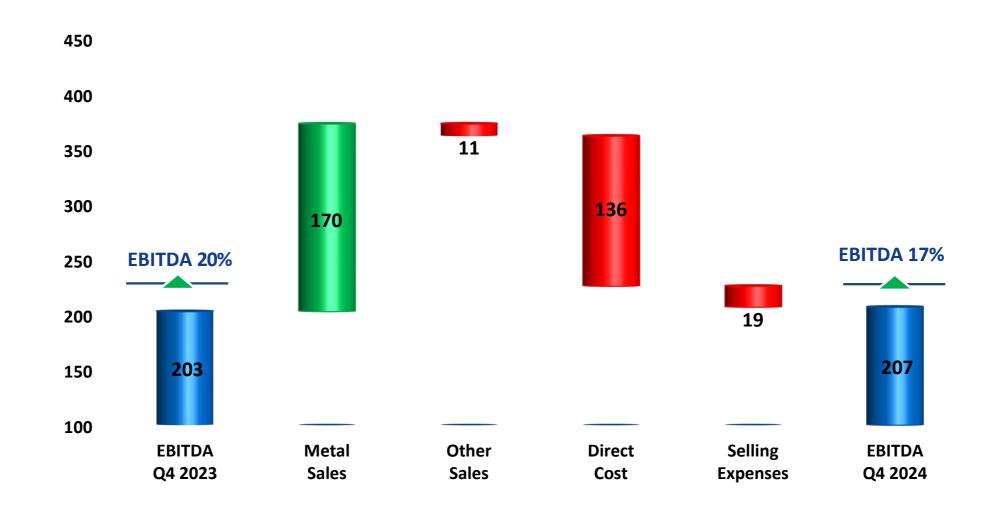
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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Lower EBITDA Owing to Higher Alumina Price offset by higher LME Price

#### EBITDA Bridge (US\$M) - Q4 2024 vs. Q4 2023

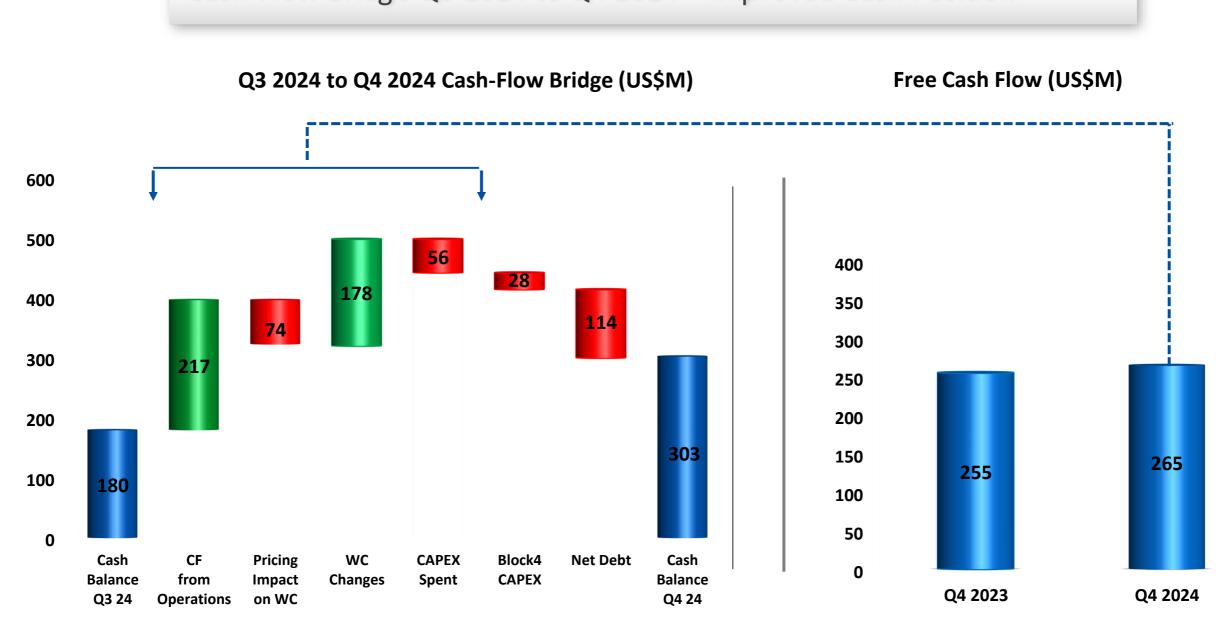


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#### **Aluminium Industry Faces Increased Volatility Amidst Rising Trade Tensions**

Cash-Flow Bridge Q3 2024 to Q4 2024 – Improved Cash Position



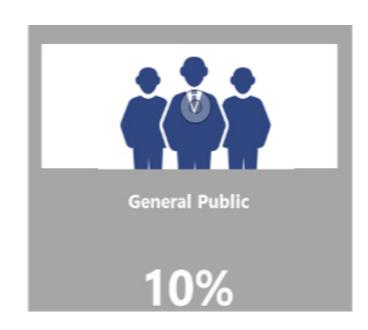
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#### Alba Shareholder's Structure







- Alba was converted into a Bahrain Public Joint Stock Company on 23 November 2010
- Alba shares are listed on two exchanges: Ordinary Shares on Bahrain Bourse and Global Depository Receipts (GDRs) on the London Stock Exchange – Alternative Investment Market
- Alba Ticker [BHB: ALBH, BD 1.300 on 31 December 2024]

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