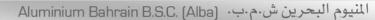


INVESTOR RELATIONS
PRESENTATION

Q1 2020







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Aluminium for the world



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01

INDUSTRY HIGHLIGHTS¹



Industry Highlights – Q1 2020

Global Demand for Aluminium Tumbles

The unprecedented stop in the world's economic activity has sent shockwaves through the entire Aluminium supply-chain. A quarter of the world population live under lockdown. The Aluminium downstream has lowered output levels or has already shutdown. The auto sector has taken the hardest hit from novel COVID-19 outbreak; other sectors have also witnessed a sharp decline thanks to the closure of extruders, rolling-mills and construction facilities

- World Consumption down by 8% YoY
- Aluminium demand collapse in major markets: a drop of 10% YoY in Europe and China, 8% YoY in MENA and 6% YoY in North America



Industry Highlights – Q1 2020

Global Production - Modest Growth at 2% YoY

- Primary Aluminium production in MENA continues up 12% YoY [mainly on the back of Alba's Line 6 metal]
- Production in North America up by 5% YoY mainly due to higher throughput from Canadian smelters
- China production up by 2% YoY [high-cost smelters curtailed their output thanks to drop in SHFE price]. Chinese smelters are preparing for further output cuts
- World market in surplus with China (+1,923Kt) and (+299Kt) without China

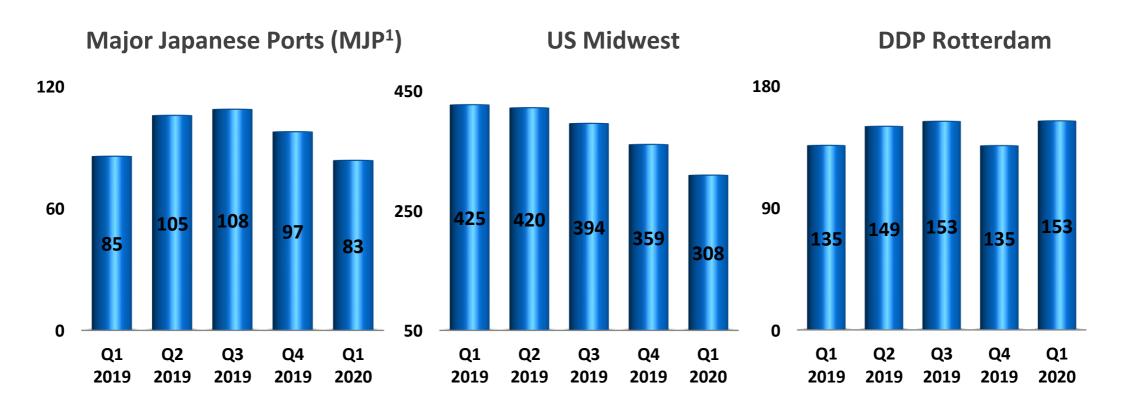




Industry Highlights – Q1 2020

LME & Premium Prices Rally Down

- \bigcirc LME inventories at \sim 1.164 million MT as of 31 March 2020 (up by 4% YoY)
- LME-Cash averaged US\$1,690/t down by 9% YoY [lowest: US\$1,489/t on 31] March and highest: US\$1,810/t on 21 January]
- Physical premium prices under downward pressure (US\$/t):

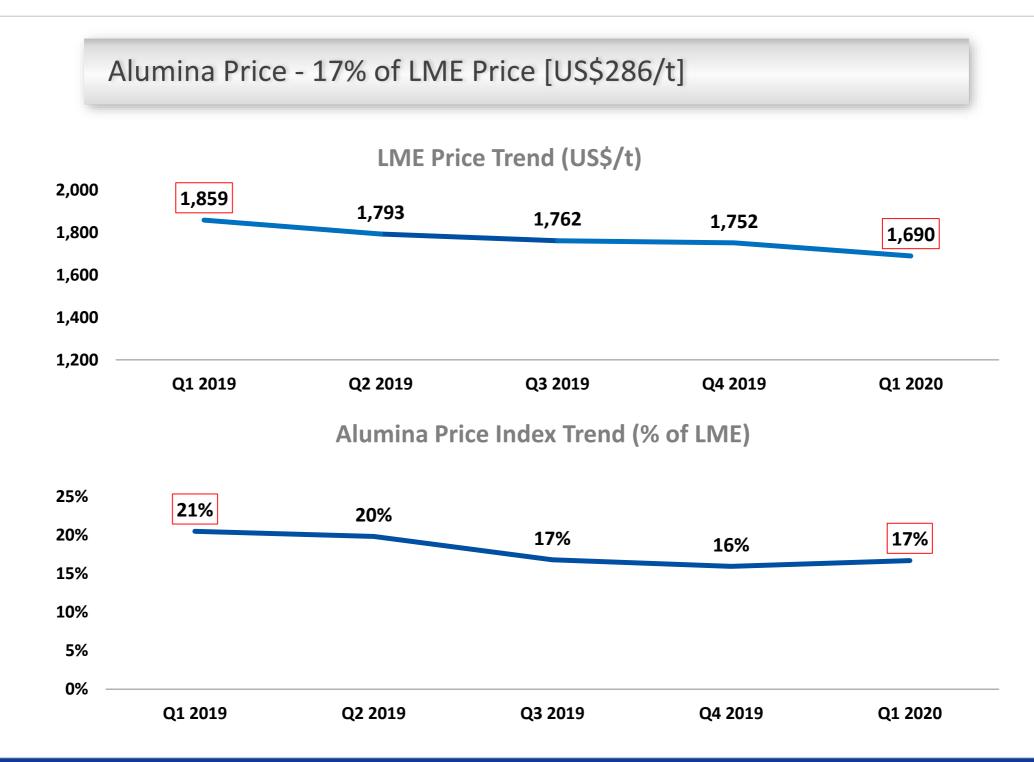


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Industry Highlights – Q1 2020



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02

ALBA HIGHLIGHTS



Alba Highlights – Q1 2020

Safety Highlights Amidst COVID-19

- Working closely with COVID-19 Bahrain National Team to ensure our People's Safety - Employees and Contractors
- Remote work from home for most of office/admin employees (men & women)
- Adoption of social distancing & adjusting shifts' schedule to minimize exposure risk
- Community support: donating BD 3.5 million aid towards 'Feena Khair' initiative as well as participating in various CSR initiatives



Alba Highlights – Q1 2020

Operational Highlights & Milestones

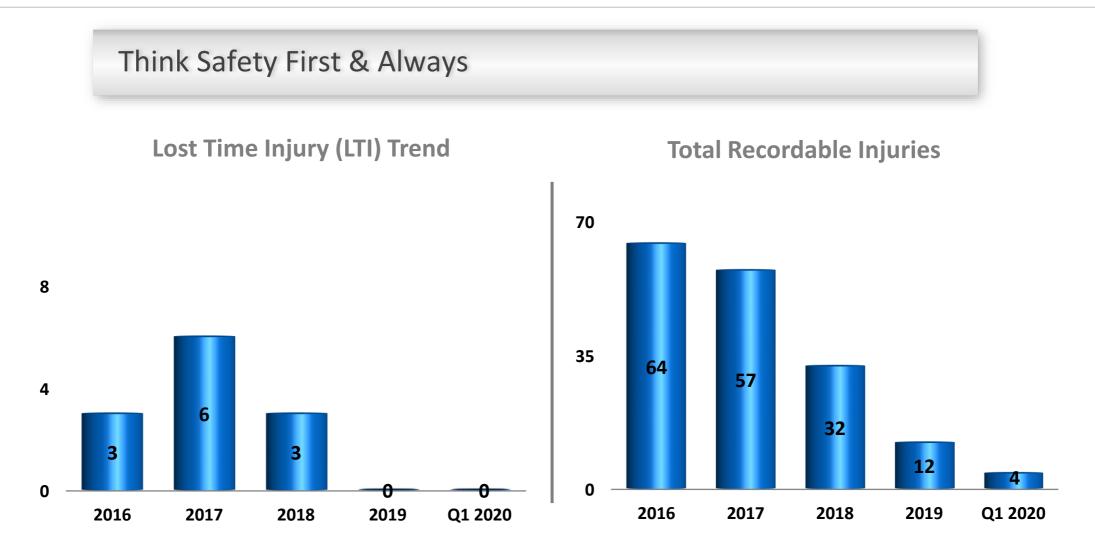
- Achieved on 07 April 2020: 20 million working-hours w/o LTI for first time in Alba's history
- Sales' volume topped 379,274 metric tonnes (MT), up by 48% YoY while Production reached 388,637 MT, up by 43% YoY
- Value Added Sales averaged 41% of the total shipments
- Spent Pot Lining (SPL) Treatment Plant in progress

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Alba Highlights – Q1 2020





Alba Highlights – Q1 2020

Financial Key Performance Indicators

- EBITDA driven by higher Sales' volume and partially offset by lower LME prices
- Q1: US\$ 133 million up by 1,800% YoY
- **Net Income driven by EBITDA levels**
- **Q1:** US\$ 15 million up by 136% YoY
- Free-Cash Flow¹ up thanks to sound working-capital management
- **Q1:** US\$ 86 million up by 444% YoY

Aluminium for the world

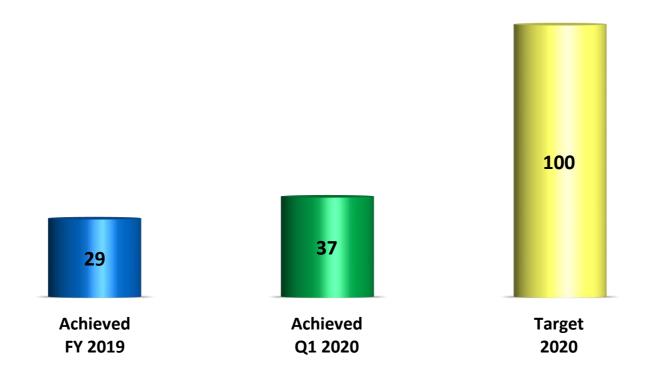




Alba Highlights – Q1 2020

Project Titan - Phase IV: Improve Cash-Cost Structure by US\$ 100M by end of 2020

Project Titan - US\$ Million



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03

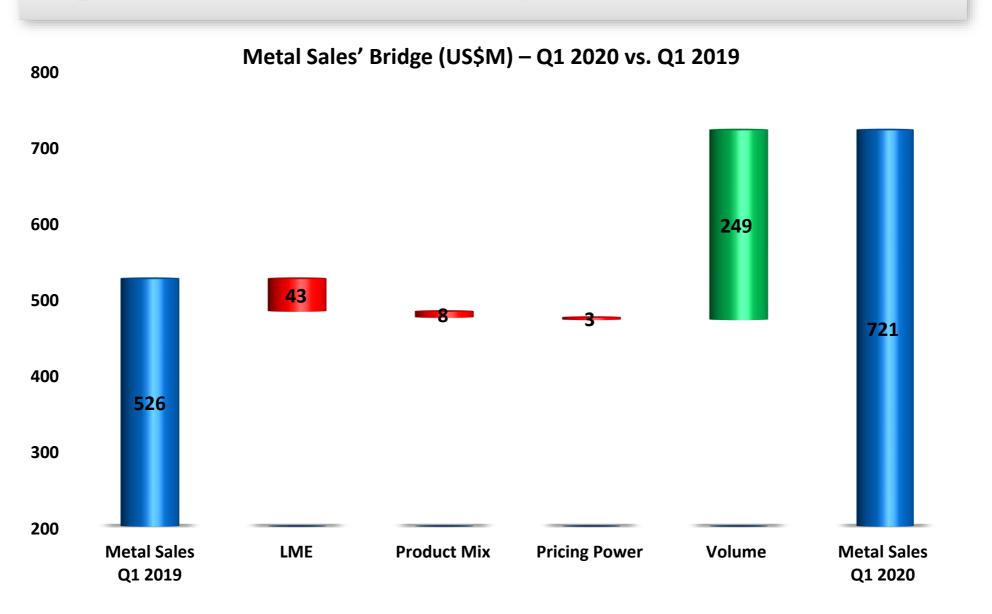
Q1 2020 RESULTS

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Aluminium Industry: Downbeat Demand & Depressed LME Prices

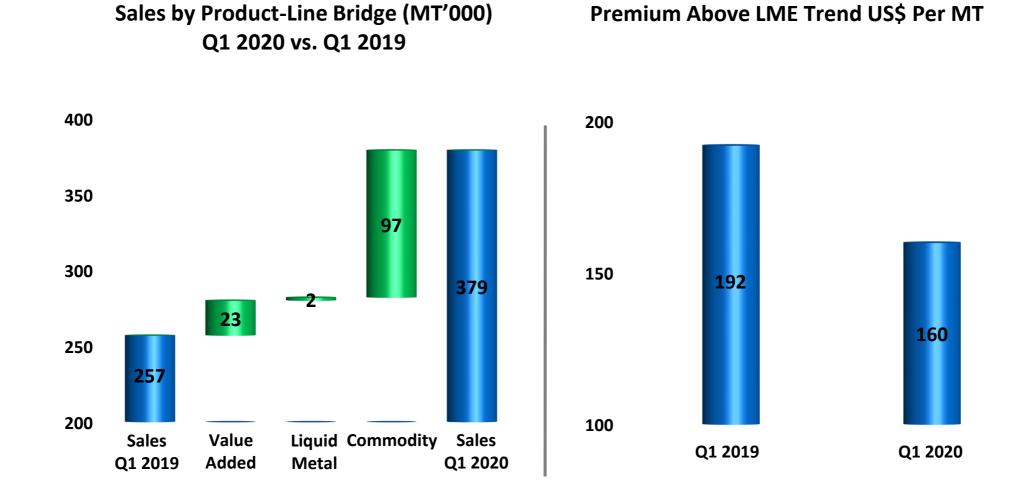
Metal Sales Bridge Analysis: Q1 2020 vs. Q1 2019 Higher Metal Sales' Volume Offset by Lower LME Prices





Aluminium Industry: Downbeat Demand & Depressed LME Prices

Higher Sales' Volume Denominated by Higher Commodities' Volume



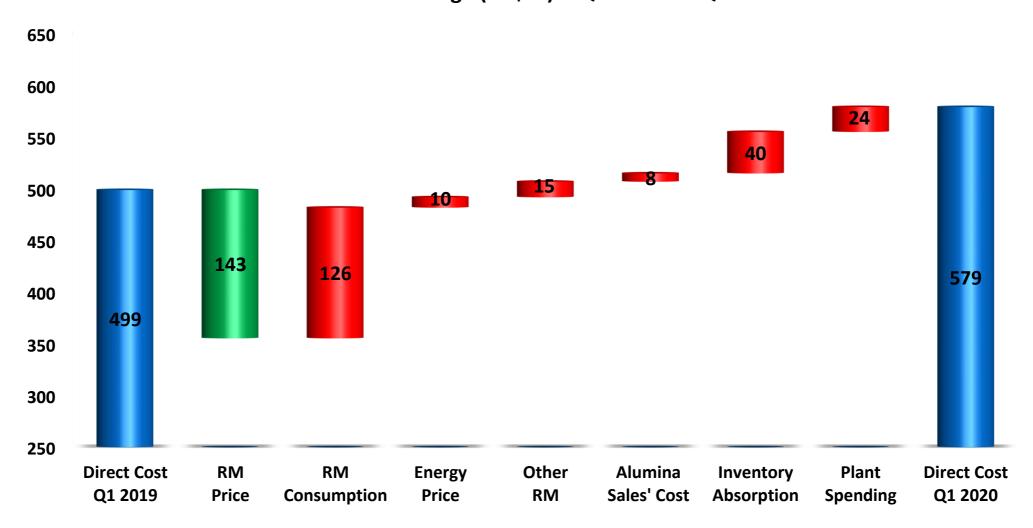
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Aluminium Industry: Downbeat Demand & Depressed LME Prices

Cost Analysis Q1 2020 vs. Q1 2019 Higher Direct Cost Thanks to Higher Throughput





Aluminium for the world



Aluminium Industry: Downbeat Demand & Depressed LME Prices

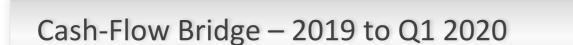
EBITDA Bridge Gap Analysis – Q1 2020 vs. Q1 2019 Higher EBITDA Thanks to Higher Metal Sales

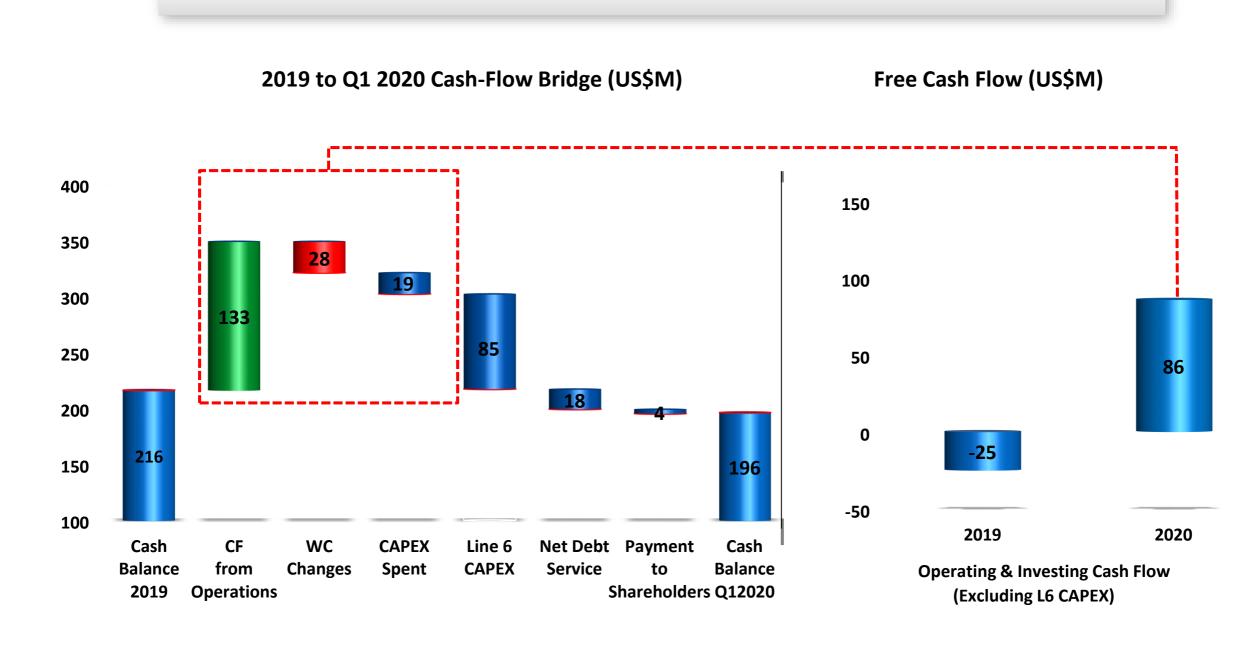


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Aluminium Industry: Downbeat Demand & Depressed LME Prices





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Aluminium Industry: Downbeat Demand & Depressed LME Prices

Good Financial Performance Partially Offset by Lower LME Prices

Financial Summary	Q1 2020	Q1 2019
Average Cash LME (US\$/MT)	1,690	1,859
Average Alumina Price (US\$/MT)	286	386
Total Sales (US\$M)	734	527
EBITDA (US\$M)	133	7
EBITDA%	18.1%	1.3%
Net Income/ (Loss) (US\$M)	15	(42)
Gain/(Loss) Unrealised Derivatives	(8)	(5)
Adjusted Net Income / (Loss)*	23	(37)

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04

INDUSTRY PERSPECTIVES IN 2020



Industry Perspectives in 2020

Emergence of Global Market Balance Surplus

Key factors to be observed:

- Global economic activity racing to recession and hitting Aluminium supplychain. Market fundamentals to remain depressed in the short-term
- Global demand to contract by c.3% YoY in 2020 due to COVID-19 disruptions of automotive, engineering and construction sectors
- Lockdowns and other containment measures to force some producers to lower output levels
- Smelters to switch producing VAP to P1020
- COVID-19 to further drag-down commodity prices in the short-run
- Physical premiums in free-fall due to weak metal demand
- Substitution of the strain of the strain



Industry Perspectives in 2020

Raw Materials Price Trends

- Alumina prices to be under downward pressure thanks to lower downstream/Aluminium demand

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05

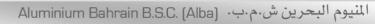
2020 ALBA PRIORITIES



2020 Alba Priorities

Infinite Focus on Safety & Beyond Line 6

- © Continued Focus on 'Safety Globe' Initiative. Keep our People (Employees & Contractors) Safe Amidst Novel COVID-19
- Meet 2020 Production Target of 1,540,000 metric tonnes
- Deliver on Project Titan Phase IV [Projected Savings of US\$100 Million by 2020-end]
- Focus on Upstream Opportunities to Secure Alumina Requirements
- Accelerate Value-Added Sales' Product Qualification with Aluminium Stewardship Initiative (ASI) and Ecovadis certifications
- Deliver SPL Treatment Plant and Port Upgrade as per Timeline



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Manama (ALBH)
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