



Q2 2012 IR PRESENTATION







#### Disclaimer

This document has been prepared and issued by and is the sole responsibility of Aluminium Bahrain B.S.C. (the "Company"). The document is being supplied to you solely for your information and for use at the Company's presentation. No information made available to you in connection with the presentation may be passed on, copied, reproduced, in whole or in part, or otherwise disseminated, directly or indirectly, to any other person. This document and its contents are directed only to the intended audience. It is being made on a confidential basis and is furnished to you solely for your information. By accepting this material the recipient confirms that he or she is a relevant person. This document must not be acted on or relied on by persons who are not relevant persons. Any investment activity to which this document relates is available only to relevant persons and will be engaged in only with relevant persons. If you are not a relevant person you should not attend the presentation and should immediately return any materials relating to it currently in your possession. Forward-looking statements speak only as at the date of this presentation and Aluminium Bahrain B.S.C. expressly disclaims any obligations or undertaking to release any update of, or revisions to, any forward-looking statements in this presentation. No statement in this presentation is intended to be a profit forecast. As a result, you are cautioned not to place any undue reliance on such forward-looking statements. You should not base any behaviour in relation to financial instruments related to the Company's securities or any other securities and investments on such information until after it is made publicly available by the Company or any of their respective advisers. Some of the information is still in draft form and has not been legally verified. The Company, its advisers and each of their respective members, directors, officers and employees are under no obligation to update or keep current information contained in this presentation, to correct any inaccuracies which may become apparent, or to publicly announce the result of any revision to the statements made herein except where they would be required to do so under applicable law, and any opinions expressed in them are subject to change without notice. No representation or warranty, express or implied, is given by the Company, its undertakings or affiliates or directors, officers or any other person as to the fairness, accuracy or completeness of the information or opinions contained in this presentation and no liability whatsoever for any loss howsoever arising from any use of this presentation or its contents otherwise arising in connection therewith is accepted by any such person in relation to such information.







# Contents

1- Industry Highlights

2- Alba Highlights

3- Q2 2012 Results

4- Industry Perspectives in 2012

5- 2012 Alba Priorities











Q2 2012

Aluminium Demand Healthy Despite Downbeat Market Sentiment (Reference Period: April - June)

- $\odot$  World consumption up by +3.2%
- North America strong demand (+6.1%) driven by automotive and construction sectors
- ⊕ Asian demand well supported by Japan rebuild (+21.4%) and China government spending (+7.2%)
- MENA demand grew by 3.3% thanks to large infrastructure projects
- Europe demand recovered at +4.8% despite Euro debt concerns







Q2 2012

#### **Production Evolution (Reference Period: January-June)**

- World market production up by 2.2% YoY
- China output at 5.3 million metric tonnes (+8.7% YoY) driven by government support on power subsidies
- Western producers continue to suffer from lower LME price & high energy cost thus leading to further capacity cuts







Q2 2012

LME & Premiums Despite Healthy Demand, LME is driven by Global Economic Uncertainty

- LME inventories at 4.9 million metric tonnes in May (-160 Kt vs. 1Q12 and -62 kt vs. December 2011)
- LME negatively impacted by uncertain European outlook as well as strong Dollar. 2Q12 Cash-average was \$1,977/t with LME ranging between \$2,091 on April 3 and \$1,810 on June 26
- Physical premiums at record high across the globe:
  - Reported Asian spot deals reaching \$220/t vs. Major Japanese Ports (MJP) of \$112/t in 1Q12
  - DDP Rotterdam at \$213/t in 2Q12 vs. an average of \$183/t in 1Q12
  - US Mid West premiums at \$188/t in 2Q12 vs. an average of \$195/t in 1Q12







# **ALBA HIGHLIGHTS**





# Alba Highlights

Q2 2012 - Operational Highlights/Achievements

### STAR Operational Improvement Program

- Additional recurrent savings of US\$7 million recorded in 2Q12 vs. a full-year target of US\$30 million
- Alba was able to increase production by 1.7% with sales stable through ongoing Operational Excellence initiatives
- 2Q12 Sales of Value-Added Products jumped to 67% vs. 63% in 1Q12
- Launch of Lean Six Sigma Wave 7 comprising of 8 major projects in June 2012
- Graduated first wave of Greenbelts
- Completed Calciner major overhaul in record time







# Alba Highlights

Q2 2012 - Operational Highlights/Achievements

- Raw Materials
  - Alumina contracts fully booked
  - Green Coke seize opportunistic spots cargoes in 2nd half of 2012
- AlbaSafeWay Program
  - Safety Excellence Program in progress with 3 work streams launched in 2Q12
- **Future Growth** 
  - Ongoing discussion with Government on gas/power requirements for Line 6 expansion project
  - Appointment of BNP Paribas as a Financial Advisor for Line 6 expansion project







# Alba Highlights

Q2 & H1 2012 - Financial Key Performance Indicators Without LME & Gas Impact, Alba Was Able to Maintain its Intrinsic Value

- Adjusted EBITDA driven by low LME levels & higher gas cost
  - Q2: US\$86 million down by 51% YoY
  - → H1: US\$201 million down by 43% YoY
- Adjusted Net Income driven by low LME levels & unrealized derivative gains
  - Q2: US\$30 million down by 75% YoY
  - ⊕ H1: US\$90 million down by 63% YoY
- Free-Cash Flow impacted by lower LME levels partially offset by strong working capital management
  - Q2: US\$143 million down by 33% YoY
  - → H1: US\$191 million down by 37% YoY
- **Interim Dividend**







# Q2 2012 RESULTS

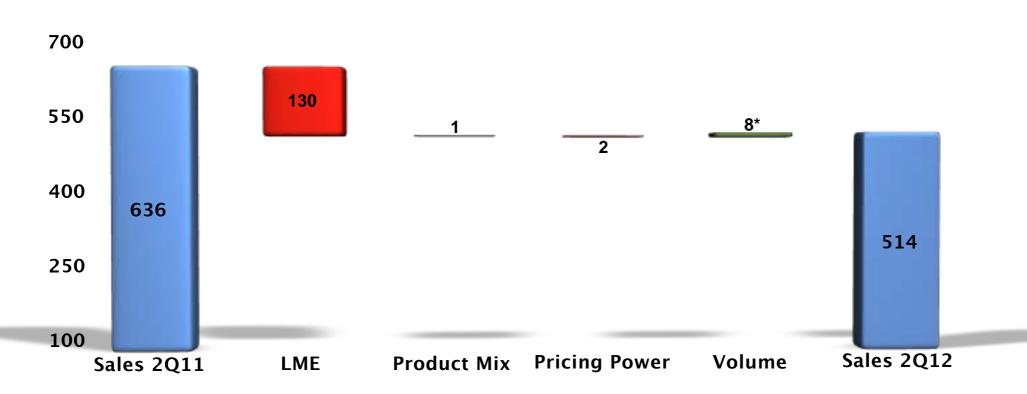




#### **LOW LME & SOFTER MARKET CONDITIONS**

Sales Analysis 2Q12 vs. 2Q11 (000's MT) Significant Lower LME Prices Partially Offset by Higher Sales Volume





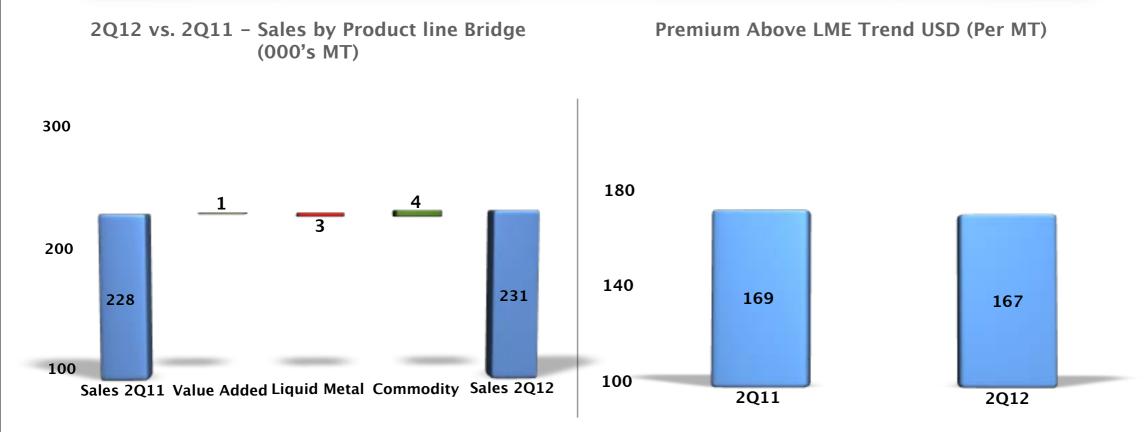
<sup>\*</sup> Higher throughput & sales resulted in a \$4 million direct benefit to the bottom line





#### **LOW LME & SOFTER MARKET CONDITIONS**

Maintain Optimum Product Mix Value-Added Sales Back to Record Levels Despite Global Economic Uncertainty



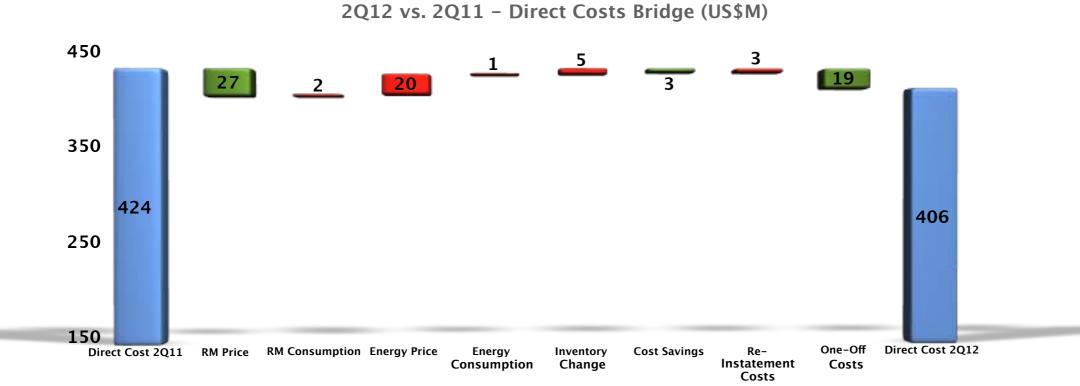






#### **LOW LME & SOFTER MARKET CONDITIONS**

Cost Analysis 2Q12 vs. 2Q11: Higher Energy & Workforce Costs Offset by Drop in Raw Material Prices



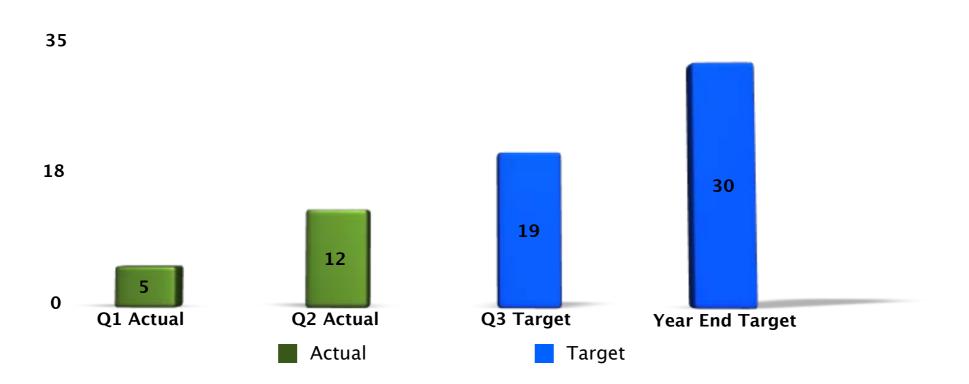




#### **LOW LME & SOFTER MARKET CONDITIONS**

STAR Saving - YTD vs. Target 2012:

YTD vs. Target 2012 - STAR Cumulative Savings (US\$M)



**\$7 million** – additional savings generated in Q2 from Throughput (\$4 million) and Cost Savings (\$3 million)

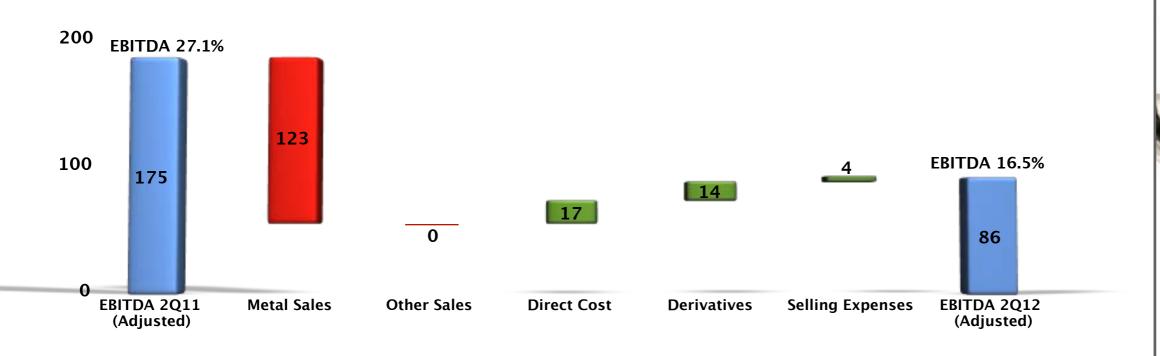




#### **LOW LME & SOFTER MARKET CONDITIONS**

Adjusted EBITDA Bridge Gap Analysis 2Q12 vs. 2Q11: Adjusted EBITDA Margin at a 16.5% rate

2Q12 vs. 2Q11 - EBITDA Bridge (US\$M Adjusted)



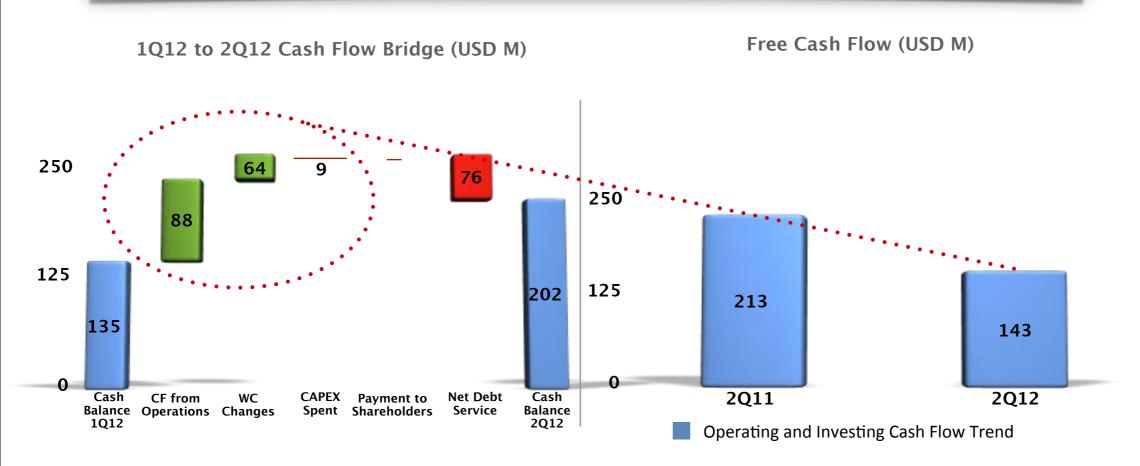
Adjusted EBITDA includes the impact of actual realised Derivatives





#### **LOW LME & SOFTER MARKET CONDITIONS**

Cash Flow Bridge 2Q12 vs. 1Q2012: Lower LME Prices Partially Offset by Strong Working Capital Management

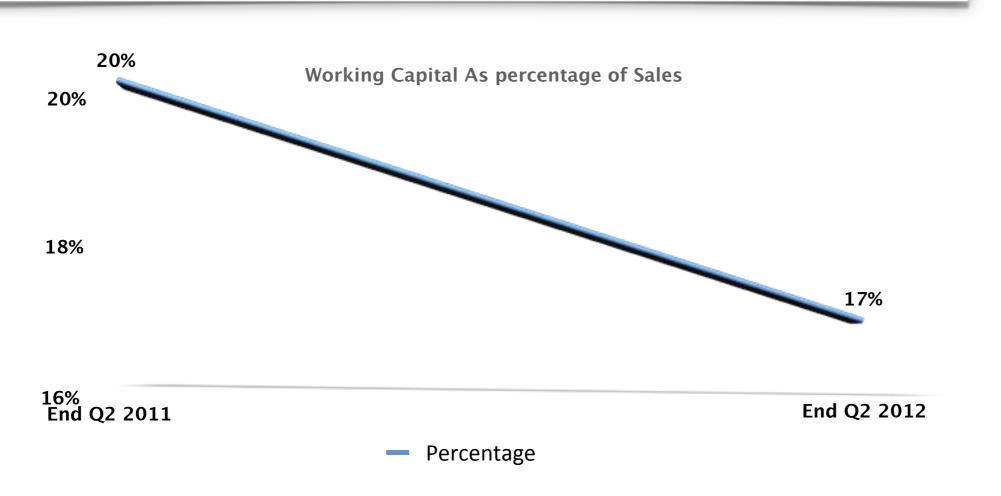








Working Capital Trend as Percentage of Sales: Efficient Working Capital Management









#### **LOW LME & SOFTER MARKET CONDITIONS**

2Q12 vs. 2Q11; 1H12 vs. 1H11 Without LME & Gas Impact, Alba Was Able to Maintain its Intrinsic Value

Financial Summary	Q2 2012	Q2 2011	H1 2012	H1 2011
Sales	523	645	1,019	1,222
EBITDA	86	175	201	350
EBITDA%	16.5%	27.1%	19.8%	28.6%
EBITDA (Excl. One Time Cost)	89	197	184	378
EBITDA% (Excl. One Time Cost)	17.0%	30.5%	18.1%	30.9%
Net Income/(Loss)	95	185	151	273
Gain/(Loss) Unrealised Derivatives	65	65	62	33
Adjusted Net Income/(Loss)*	30	120	90	240
Adjusted Net Income%	5.7%	18.6%	8.8%	19.7%
Average Cash LME (US\$/MT)	1,977	2,603	2,077	2,552







# INDUSTRY PERSPECTIVES IN 2012





# Industry Perspectives in 2012

Demand to Remain Healthy but with Strong Volatility



- LME volatility will continue with Europe financial uncertainty and US Presidential election in November
- Record physical premiums to be sustained in the short-term
- MENA infrastructure spending to continue
- Asia will remain strong with Japan rebuild
- Chinese production levels are still uncertain despite the government power subsidies
- North American demand to remain bullish
- Production cuts should push LME prices back over \$2,200 tonnes level before year-end







# Industry Perspectives in 2012

#### **Raw Materials Price Trends**

- Alumina spot market in surplus
- Drop in Green Coke prices as a result of oil decline
- Aluminium Fluoride (ALF3) prices to weaken with aggressive Chinese exports
- Liquid Pitch prices to remain stable but expected to drop with the reduction of coking coal prices







# 2012 ALBA PRIORITIES





### 2012 Alba Priorities

#### **Continuous Improvement & Preparation for Future Growth**

- AlbaSafeWay Program
  - Ongoing implementation for Alba SafeWay work streams
- **2012 STAR Program:** 
  - To achieve additional cash savings of US\$30 million in 2012
  - Launch second wave of Greenbelts
  - Sustained focus on Value-Added Sales
  - Further increase Line 5 production through Anode upgrades
- Future Growth
  - Finalise a long-term contract to secure availability and price of gas beyond 2012 for Line 6 expansion project
  - Launch of bankable feasibility studies for Line 6 expansion project before year-end







# **APPENDIX**





#### **LOW LME & SOFTER MARKET CONDITIONS**

Sales Analysis 1H12 vs. 1H11 (000's MT) Significant Lower LME Prices Partially Offset by Higher Sales Volume





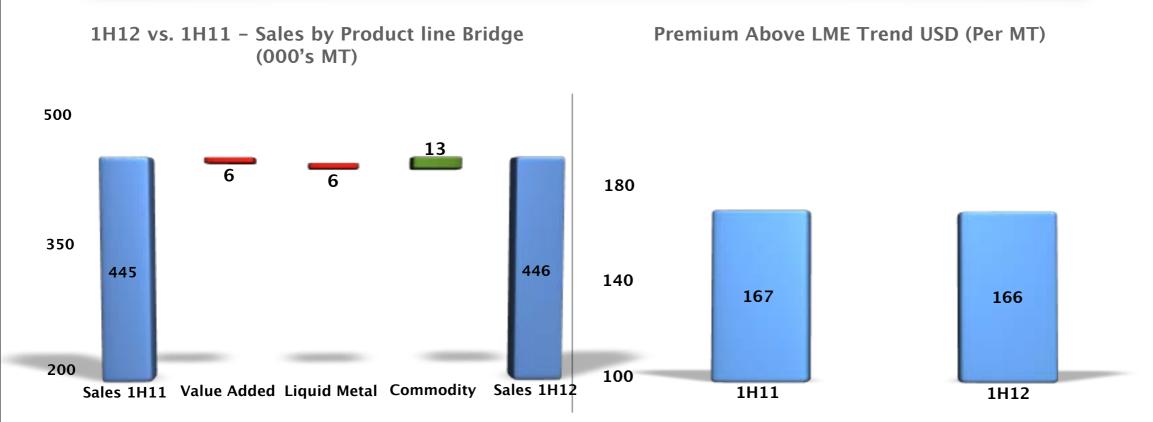
<sup>\*</sup> Higher throughput and sales resulted in a \$9 million direct benefit to the bottom line





#### **LOW LME & SOFTER MARKET CONDITIONS**

Continuous Shift to Optimum Product Mix Stable Value-Added Sales Despite Global Economic Uncertainty





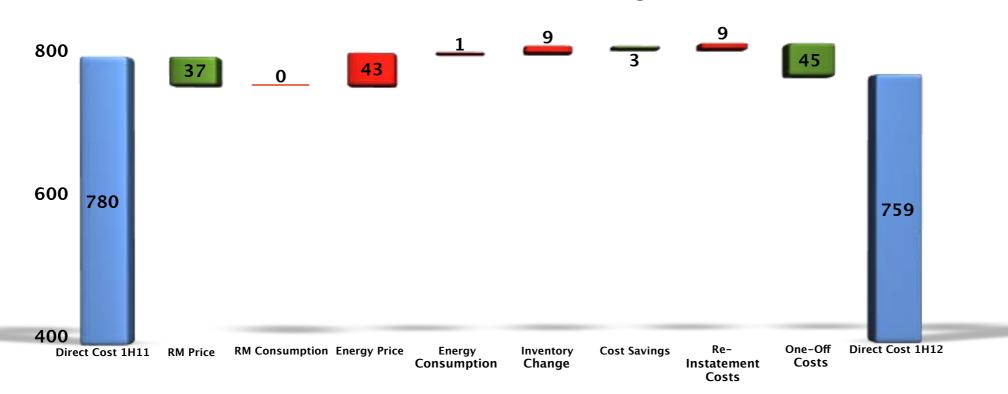




**LOW LME & SOFTER MARKET CONDITIONS** 

Cost Analysis 1H12 vs. 1H11: Higher Energy & Workforce Costs Offset by Drop in Raw Material Prices





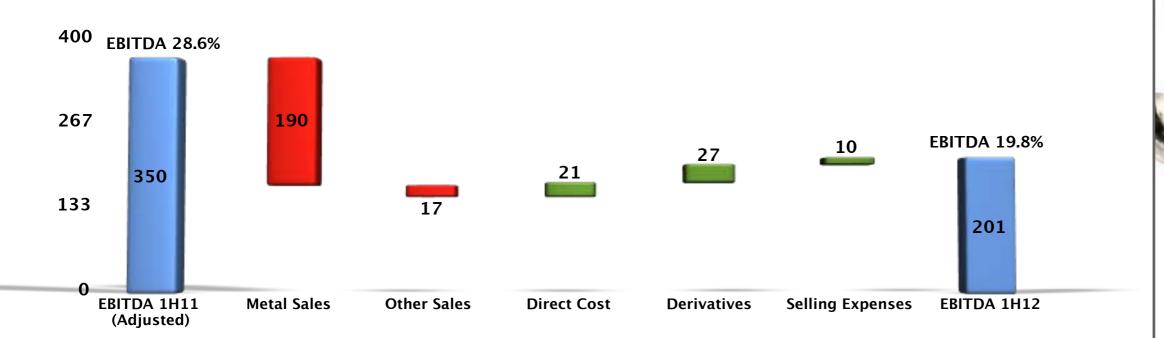




#### **LOW LME & SOFTER MARKET CONDITIONS**

Adjusted EBITDA Bridge Gap Analysis 1H12 vs. 1H11: Adjusted EBITDA Margin at a 19.8% rate

1H12 vs. 1H11 - EBITDA Bridge (US\$M Adjusted)



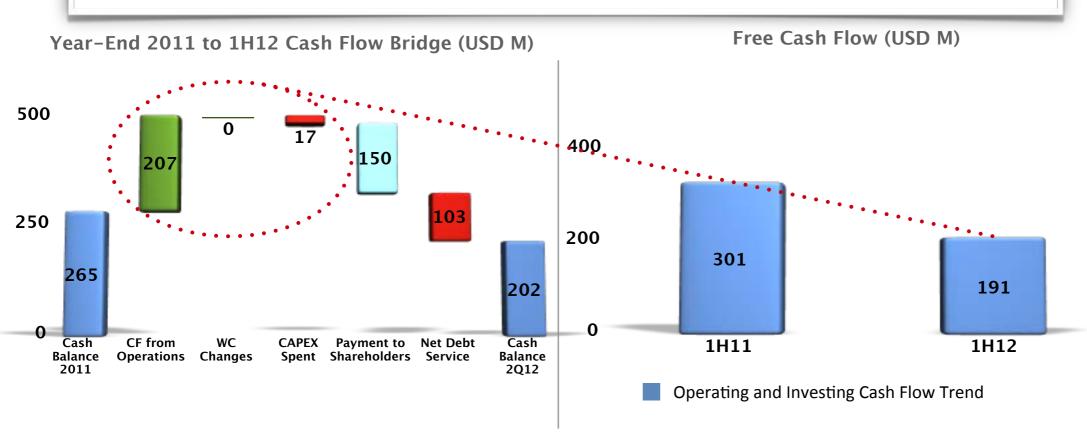
Adjusted EBITDA includes impact of actual realised derivatives payments





**LOW LME & SOFTER MARKET CONDITIONS** 

Cash Flow Bridge 2Q12 vs. Year-End 2011: Lower LME Prices Partially Offset by Strong Working Capital Management







# FOR MORE INFORMATION, CONTACT US ON: IR@alba.com.bh